

**FACTORS INFLUENCING DEBT FINANCING ACCESS BY SMALL
AND MEDIUM-SIZE ENTERPRISES (SMEs) IN RUBAGA,
KAMPALA**

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DECLARATION

I, **Joseph Nyanzi Ssentamu**, do declare that the work herein is presented in its original form and has not been presented to any other university or institution for any academic award whatsoever.

Sign.....

Joseph Nyanzi Ssentamu

Date.....

APPROVAL

This is to certify that this work has been done under my supervision and submitted for examination with my approval.

Signature

Ahabyoona Faith Mugisha

Date:

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MAY GOD BLESS YOU ALL

DEDICATION

I dedicate this work to my parents, Mrs Jane Nampijja Nyanzi and the late Dr. Joseph Sepiriya Nyanzi.

ABBREVIATIONS

| | |
|--------|---|
| ADB | African Development Bank |
| CBR | Central Bank Rate |
| CGAP | Consultative Group to Assist the Poorest |
| GDP | Gross Domestic Product |
| KCCA | Kampala Capital City Authority |
| ICBERF | Investment Climate and Business Environment Research Fund |
| INSEE | Institute of Statistics and Economic Studies |
| MFI | Micro Finance Institutions |
| MoFPED | Ministry of Finance Planning and Economic Development |
| OECD | Organization for Economic Co-operation and Development |
| SME | Small and Medium-sized Enterprises |
| UIA | Uganda Investment Authority |

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ABSTRACT

Unquestionably, access to finance from financial institutions is essential for the profitability and sustainable growth of the small and medium enterprises sector (SMEs). The purpose of the study was to ascertain the factors influencing access to debt finance by SMEs in Rubaga, Kampala, Uganda with a view to establishing a coherent model directed at improving SME access to debt finance. The study adopted the cross-sectional/correlational design and intrinsically it was hypothesized that age and trading/borrowing experience of the business, collateral and interest rates positively influence access to debt finance by SMEs with the financial life cycle theory used in conceptualizing this relationship. The study used a respondent sample of 130 SMEs operating in Rubaga, Kampala whose owners were the unit of enquiry. The Pearson Rank correlation coefficient and regression analysis were used for data analysis. The findings revealed strong positive correlation between interest rates, collateral requirements for debt acquisition, age/trading experience and the access to debt finance by retail SMEs in Kampala. The correlation coefficients were 0.601, 0.600 and 0.644 respectively. The results also indicated that age/trading experience of the SMEs influences debt finance highly since a unit increase in age and trading/borrowing experience of the business improves debt financing access of SMEs by 0.274 units, which is averagely 0.1 units higher than collateral (0.191) and interest rates (0.177). Correspondingly, in view of the latter observation and the realization that financial needs for small businesses change as they grow and gain experience, the study recommends that financiers need to organize regular and comprehensive financial literacy programmes that target the growth-specific operations of SMEs. Financial literacy programmes about the benefits of asset financing, hire purchase, the importance of financial cards, regular book-keeping and financial statement analysis, among others, would be beneficial in that regard. These programmes should in principle enhance their ability to access debt finance and apply it suitably.

CHAPTER ONE

INTRODUCTION

1.1 Introduction

According to Bataa (2008), the role of Small and Medium-size Enterprises (SMEs) in the development process remains at the forefront of policy deliberations in developing countries as in developed countries. Bataa seems to believe that the advantages claimed for SMEs are various, including the encouragement of entrepreneurship; the greater likelihood that SMEs will utilize labour-intensive technologies and thus have an immediate impact on employment generation; they can usually be established rapidly and put into operation to produce quick returns; and that, they may well become a countervailing force against the economic power of larger enterprises. Indeed, Deakins (2008) submitted that the development of SMEs accelerates the achievement of wider socio-economic objectives, including poverty assuagement. Then again, CEEDR (2007) argued that the ability of SMEs to grow depends highly on their potential to invest in restructuring, innovation and qualification; all of which need capital and therefore access to equity or debt finance. Against this background, the unswervingly recurring criticism of SMEs about their problems regarding access to debt finance is a highly relevant constriction that endangers the economic growth of Uganda and other developing countries on the whole.

This study therefore sought to ascertain the factors influencing debt financing as an approach for accelerating the growth and improvement of the profitability of Small and Medium Enterprises in Kampala, with reference to selected retail businesses in Rubaga. Because various factors influencing SMEs' access to debt financing have been advanced by a number of researchers, for this study the researcher considered prime lending rates, collateral requirements and age/trading experience of the business as the factors influencing debt financing while access to debt financing by SMEs was the

dependent variable. This was measured by its impact on the growth and profitability of the businesses. These are summarized in the conceptual framework in Figure 1.

In in this chapter, addition to the introduction, the researcher presents the background to the study, the statement of the problem, the purpose of the study, the objectives of the study, research questions, hypotheses, scope of the study, significance of the study, justification of the study and definitions of operational terms and concepts.

1.2 Background of the study

1.2.1 Historical Background

According to Kira (2013), debt financing by financial institutions is essential for the profitability and sustainable growth of the small and medium enterprises sector (SMEs), nationally and internationally. Indeed, Abdulsaleh (2013) determined that access to debt finance was particularly more important for establishing smaller businesses such as retail businesses, and for the expansion of small businesses into medium-sized enterprises. Abdulsaleh postulated that the growth and development of existing businesses would consequently boost the national economic growth of any country. Certainly, the African Development Bank (2012) established that in the right business atmosphere, SMEs can grow into large firms, changing the game locally, carving their forte globally. ADB suggested that the process starts with supportive administrations that create the right policy environment, and then grows from there. In fact, in India, Andhra Pradesh state authorities first began providing the information technology SME sector with incentives in 1998. Consequently, Andhra Pradesh presently anchors a flourishing futuristic industry whose many SMEs and other players have changed the face of India's fifth-largest state (Abdulsaleh, 2013).

According to data from the World Bank, many of the countries in Sub-Saharan Africa report a high number of SMEs in the economy (World Bank, 2011). The World Bank unfortunately also references that the cost of operating these businesses remains high in general and as such Sub-Saharan Africa is still ranked as the region in the world where it is most difficult to do business. However, the business environment in several African countries has improved substantially over the last decade (World Bank, 2011). Moreover, in many African countries, the retailing activity is distributed widely among a large number of more or less formal SMEs, while, for example, in China, economic activity is to a large extent organized in larger entities, both within manufacturing, agriculture and services (Fjose, 2010). Fjose, however, acknowledges that growth opportunities in Sub-Saharan Africa are severely disadvantaged by access to finance. He therefore counsels that the obvious long-term solution for improved access to finance is policy improvement on areas such as property rights, regulations on bankruptcy and financial market reforms.

In Uganda, in spite of the largely visible SME presence, the potential of the SMEs has not been envisaged fully and this is a distress for all stakeholders in the economy (Kamweru, 2011). Consequently, debt financing, short and long term has become increasingly important in Uganda and beyond as a major strategy in the development agenda for poverty reduction and in the promotion of Small and Medium Enterprises. This process is seen as paramount in amplifying private sector-led growth through supporting the SME sector (Odongo, 2014). African Development Bank (2012) advises that authorities in Uganda need to place more attention on addressing the key financial limitations of SMEs if the sector is to become competitive in the long run.

1.2.2 Theoretical background

A number of empirical studies have used the lifecycle theoretical model by Modigliani as cited in Deaton (2005) as their favoured approach to understanding the fiscal behaviour of SMEs (Phelps, 2007; Nofsinger, 2011 and Holzl, 2009). In line with these studies, Fatoki and Asah (2011) observed that SMEs that have been in business for more than five years have a far better chance of being successful in their credit applications compared with SMEs established for less than five years. From the banks' perspective, experienced entrepreneurs are believed to be better performers than less experienced entrepreneurs. It is therefore cogent to factor experience into the process of appraising the solvency of SMEs (Gompers, 2010).

In the same regard, Nofsinger and Wang (2011) advanced that the trading experience of a business is another major factor that explains the difference in debt financing levels available to SMEs; yet Fatoki and Asah (2011) believe that as a business grows its ability to enhance its information and financial management practices simplifies its access to debt finance from financial institutions. Equally, La Rocca (2011) established that access to debt finance mainly in European and American markets is influenced by the positive association between the debt ratio and the asset structure, an association that is greatly enhanced as the firm celebrates more birthdays. Likewise, Fatoki and Asah (2011) proposed that because relatively young SMEs are characterized by a lower portion of tangible assets in their total assets, they are therefore more likely to encounter difficulties in applying for outside finance due to their incapacity to provide the collateral required.

Despite the efforts that have been made to theorize SME financial behaviour in an attempt to conceptualize the diverse financing patterns followed by SMEs at different profitability and growth stages, it appears that different theories suggest different approaches. However, there is general agreement on the effect of SME

characteristics and those of entrepreneurs on the financing methods chosen and employed by SMEs at different stages of growth and profitability (Abdulsaleh, 2013).

1.2.3 Conceptual background

Debt finance has been recognized in many business surveys as the most important factor determining the survival and growth of small and medium-sized enterprises in both developing and developed countries. According to De la Torre (2009), debt financing is a system of funding in which a company takes delivery of credit [which includes long-term debt (repayable in more than a year) and short-term loans (repayable within a year)] and gives its promise to repay the credit while access to finance is the ease with which SMEs can get credit to undertake fruitful investments to swell their business fortunes and to acquire the latest technologies, thus guaranteeing their competitiveness and that of the nation as a whole. It has also been defined as the non-existence of price and non-price barriers in the use of financial services (Frasch, 2013). On the other hand, Srinivas (2015) defines Small and Medium-size Enterprises (SMEs) as registered businesses with less than 250 employees that contribute heavily to employment and GDP, often have great difficulty accessing financial services in many emerging markets and grow in ways linked to the formalization of an economy.

In a study by Atupele (2013), using company level statistics from the World Bank Enterprise Survey, results indicated that firm size and asset structure, access to information and interest rates considerably determined the use of debt financing; while firm age and trading history were moderately decisive in determining the use of debt financing. The results also indicated that there were noteworthy differences in the use of debt financing between small and medium firms, with small and younger firms using less debt compared to medium firms. Correspondingly, Rocha et al (2011) in a study about the status of bank

financing for SMEs in the Middle East and North Africa that was based on a survey of 139 banks in 16 countries established that in spite of a positive perception of the allure of the sector, the SME sector in the region remained mostly underserved. Direct government intermediations through public banks, credit guarantee schemes and other forms of subsidized financing were suggested to play a major role in SME lending, partly recompensing for the low level of private sector involvement, which in turn reflects the MENA's weak financial infrastructure.

In Uganda the SME sector contributes 20% to Gross Domestic Product and it provides employment to over 1.5 million people which accounts for 90% of total non-farming private sector workers (ADB, 2012). The benefits of the small and medium enterprises in the Ugandan economy cannot be overstated. Small and medium enterprises play a substantial role in employment and income generation, producing import substituting options that significantly drive the Ugandan economy. Predictably though, Odongo (2014) exposed impediments like unsatisfactory liquidity, ineffectual financial efficiency of resource utilization, high risk of solvency leading to financial distress and high lending terms of financial institutions as being linearly related to the financial performance of SMEs, with the lending terms contributing to 26.6% loss in revenue of SMEs that borrowed in Uganda, which in turn handicapped their growth efforts. Therefore, this impact study on SME growth and profitability in consequence of debt financing was geared towards establishing whether the access to debt financing bridges the SMEs' growth and profitability gap in Uganda.

1.2.4 Contextual background

SMEs have been recognized as being great contributors to national economies offering both employment and platform for innovative ideas. They form a larger percentage of the businesses that operate in

especially developing countries. They are however faced by many constraints that hinder their profitability and, consequently, their growth. One of the main constraints that have been highlighted over the years is the financial constraint. The need for finance is of paramount importance for the success of any firm, be it big or small (IMF, 2007 and 2008). In attempting to gain access to financial services, SMEs continue to face constraints caused by many factors. For instance in Norway, about 60 per cent of small companies (1-20 employees) die within 5 years, although during this period a significant number of the companies grow out of this category, employing between 20 and 100 persons. A very small share, 0.2 per cent, display remarkable profitability and employ more than 100 after 5 years (Fjose, 2010).

In Africa, however, ADB (2012) pointed out that the major challenge facing many developing countries, especially in -Saharan Africa, is coming up with suitable development strategies that will capture the financial services' requirements of Small and Medium Enterprises (SMEs) which constitute about 70 per cent of the business sector in the region. Several studies have established that the commonest influencing factors of debt finance access in Africa are the firms' profiles such as ownership structure; size of the firm; business type; and age of the business (Musamali and Kipkirong, 2013). Others have proposed that interest rates, collateral requirements, sales and the declared strategies for operations, profits, growth and exports also influence SMEs' access to finance (Xiang, Worthington and Higgs, 2011).

In Uganda, although there is a high rate of business start-ups, the country is also among those with the highest number of SMEs that perform poorly and close business before the end of the first year (UIA, 2013; Namatovu et al., 2010). Expectedly, SMEs in Uganda are presently being faced with many serious difficulties such as shortage of capital for expanding and renovating equipment, low productivity and competitiveness, lack of experience in terms of marketing, production management, and financial

management (Turyahebwa, 2013). The difficulty of meeting the specified collateral requirements by banks has been cited as a major cause of these financing problems, coupled with misuse of funds meant to assist SMEs grow into sustainable ventures (Mwangi, 2011). This study was aimed at providing an insight into the debt financing access problem for Ugandan SMEs and how debt financing can be gainfully utilized in facilitating the profitability and growth of SMEs.

1. 3 Statement of the problem

According to enterprise-level data collected by the World Bank (2011), SMEs in Sub-Saharan Africa are more financially constrained than in any other developing region. Only 20 per cent of SMEs in Sub-Saharan Africa have a line of credit from a financial institution compared, for example, with 44 per cent in Latin America and the Caribbean, and only 9 per cent of their investments are funded by banks versus 23 per cent in Eastern Europe and Central Asia. In Uganda, a number of obstacles have continued to constrain the financiers' further engagement with the SME segment. According to the National-Small-Business-Survey-report (2015), the key constraints to growth which SMEs feel confront them are financial. They centre on both 'limited access to finance' (74.3%), and the 'cost of finance' (73.2%). Above and beyond, Nahamya (2013) and Atupele (2013) have advanced that the fundamental challenge of SMEs is the extent to which financial institutions have stringent requirements around security (collateral) which SMEs are not able to meet. In fact, numerous SME owners (91%) raise their own start-up capital compared to only 9% who take a loan to start the businesses in Uganda. Accordingly, the National Small Business Survey report emphasizes that those who take loans mostly rely on family and friends (39%), money lenders (26%), SACCOs (13%) but very few take loans from financial institutions (10%).

Several studies have tended to group together the constraints regarding debt financing whether from MFIs or CBs (Turyahebwa, 2013; Kira, 2013, Maziku, 2012 and Makoni, 2014); yet in reality, the conditions and requirements for debt financing differ markedly. These findings alone provided the rationale of this study for investigating the structure of the SME lending market in Kampala, with the aim of understanding the relationship, the main drivers and obstacles to SME debt financing by financial institutions and their operational approaches. Particular focus was on studying the effect of age of the business, collateral and the influence of prime lending rates on debt financing accessibility by SMEs.

1.4 Purpose of the study

The purpose of this study was to examine the factors influencing access to debt financing as a tool for accelerating the growth and improvement of the profitability of Small and Medium Enterprises (SMEs) in Kampala.

1.5 Objectives of the study

The study was guided by the following objectives:

1. To establish the effect of prime lending rates on debt financing access by SMEs in Kampala;
2. To examine the association between collateral requirements and debt financing access by SMEs in Kampala;
3. To find out how age/ trading experience of the business affects debt financing access by SMEs in Kampala.

1.6 Research questions

The study sought to answer the following questions:

1. What is the effect of prime lending rates on debt financing access by SMEs in Kampala?
2. Is there a relationship between collateral requirements and debt financing access by SMEs in Kampala?
3. To what extent do age/ trading experience of the business affect debt financing access by SMEs in Kampala?

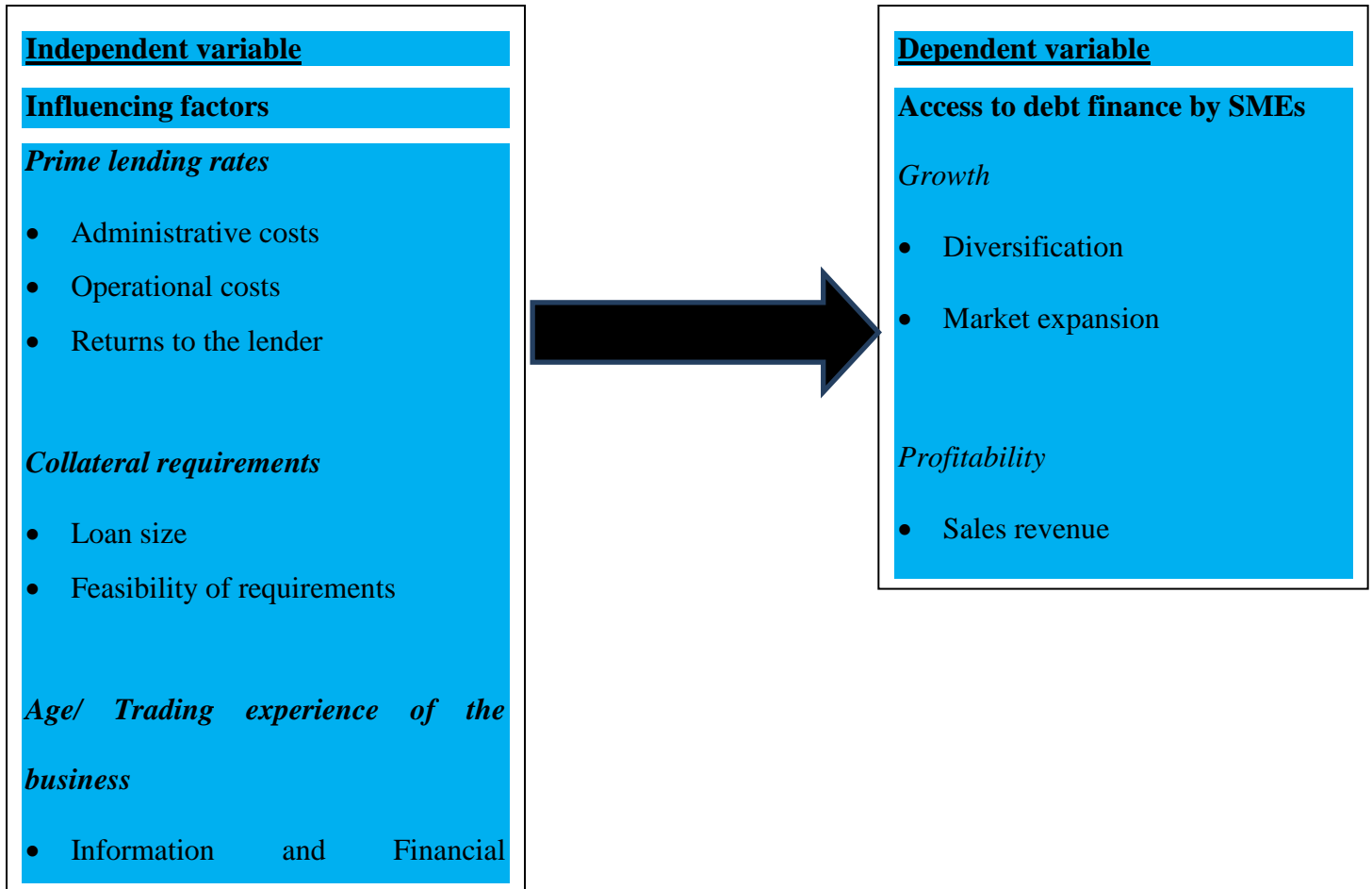
1.7 Research Hypotheses

The study sought to study the following hypotheses:

1. Low prime lending rates significantly boost debt financing access by SMEs in Kampala.
2. Complex collateral requirements significantly affect debt financing access by SMEs in Kampala.
3. Age/ trading experience of the business significantly affects debt financing access by SMEs in Kampala.

1.8 Conceptual framework

Figure 1: Conceptual Framework



Source: INSEE, 2015

The study sought to examine the factors influencing debt financing as an approach for accelerating the growth and improvement of the profitability of Small and Medium Enterprises in Kampala, with reference to selected retail businesses in Rubaga. The factors influencing debt financing under investigation which were the independent variables included: prime lending rates, collateral requirements and age/trading experience of the business; while debt financing access by SMEs as the dependent variable was measured by its impact on the growth and profitability of the businesses. The conceptual framework can be summarized as in Figure 1.

1.9 Significance of the study

1. Traders and financial institutions: The findings of the study are expected to empower the financial institutions in critiquing some of the policies governing debt financing and gauge whether they are generating the intended results. This in the long term will provide such users a base on which to modify these policies to suit the demands of the different stakeholders (**entrepreneurs and business owners**) hence hastening the debt financing accessibility by SMEs in Kampala. It was also intended to aid financial institutions in designing and refining their range of products tailored to the needs and demands of SMEs.

2. Government: The study was also aimed at aiding the Central Government in ascertaining the different avenues it can take up as a measure to enhance and boost the growth of SMEs in Uganda in relation to debt financing.

3. Researchers: The research findings and analysis are of great significance to those who purpose to do further research on this topic. This research is also expected to add to the existing literature on debt financing and SME profitability.

1.10 Justification of the study

Due to the fact that financial crises tend to hit small firms harder than large firms, the findings of this study can help in guiding formulation of policies and strategies to facilitate ease of debt finance access by SMEs from financial institutions and subsequently augment their capital structure. This research study was therefore necessary in order to assess if providers of credit are doing enough to avail small businesses with their services and products, and if not, what could be done to ensure this process is adequate for all stakeholders.

1.11 Scope of the study

1.11.1 Geographical Scope

The research study was carried out in Rubaga Sub County in Kampala District. In this study, focus was on identifying the factors that influence debt financing accessibility by SMEs in Kampala.

1.11.2 Time scope

The study to establish the factors that influence debt financing accessibility by SMEs in Kampala considered debt financing experiences of SME owners for a period of 5 years from 2010 to 2014, a period that was beleaguered with a high degree of inflexibility of market interest rates and macroeconomic instability.

1.11.3 Context scope

The researcher sought to establish the factors that influence debt financing accessibility by SMEs in Kampala. This was in particular expected to bring out the correlations between various debt financing determinants required by lenders and the ease of access to debt finance as perceived by SME owners.

1.12 Operational definitions

Small and Medium-size Enterprises (SMEs) are defined as registered businesses with less than 250 employees that contribute heavily to employment and GDP, often have great difficulty accessing financial services in many emerging markets and grow in ways linked to the formalization of an economy (Srinivas, 2015) .

Debt Financing is the practice of borrowing funds from outside an organization from such institutions as commercial banks, money lenders, micro finance institutions and SACCOs. It includes long-term debt (loans repayable in more than a year) and short-term loans (loans repayable within a year) (Frasch, 2013).

Retail Businesses are businesses that sell commodities in small quantities to consumers operated individually or by families (Insee, 2015).

Age/ Trading experience in this study's context is defined as business successes/ failures acquired since its formation.

Interest Rate/ Lending rate is the cost and interest and other charges involved in the borrowing of money to build or purchase assets.

Collateral is property or other assets that a borrower offers a lender to secure a loan. If the borrower stops making the promised loan payments, the lender can seize the collateral to recoup its losses.

Creditworthiness is the assessment of the likelihood that a borrower will default on his or her debt obligations. It is based upon factors such as his/her history of repayment and credit score.

CHAPTER TWO

LITERATURE REVIEW

2.1 Introduction

In this chapter, the researcher gives an account of what has been published on factors influencing debt financing and the profitability of SMEs. It specifically reviewed how influencing factors of debt financing accessibility by SMEs and its effect on the growth and profitability of SMEs have evolved theoretically and conceptually. An actual review of the objectives of the study was also done in this chapter.

2.2 Theoretical Review

2.2.1 The Financial Life Cycle Theory by Franco Modigliani

The stage model or firm life cycle approach describes the development of the firm as a linear sequential process through a number of stages. The number of stages is not standardized. A model based on three phases of growth and five-stage evolution-revolution models have been proposed. The financial life cycle model incorporates elements of trade-off, agency, and pecking order theories, and describes sources of finance typically advanced by funders at each stage of a firm's development (Modigliani, as cited in Deaton, 2005).

At start-up, the commonly held view is that firms have difficulty accessing debt finance due to information opacity, low asset base and inexperience (Fjose, 2010). The most important and commonly-used sources of finance at this stage are personal savings of the firm owner, and finance from friends and family members (Gompers, 2010). The contribution of the firm owner in nascent firms is not confined to equity, but commonly includes the provision of quasi-equity in the form of personal assets used as collateral to secure business debt (Calice, 2012). Whilst a firm may obtain sufficient capital to initiate trading, a lack of

planning may lead to problems of undercapitalization in the earliest stages. In extreme cases, particularly in the face of competition, the firm may not be able to continue in business (Gompers, 2010).

As successful firms survive nascent and start-up phases, and mature through growth stages, personal funding becomes relatively less important as investment finance is increasingly sourced from retained profits. Furthermore, accumulation of a trading history facilitates access to increased sources and amounts of debt financing, particularly long-term bank debt financing. Thus, it is common for SMEs to have high levels of short-term debt in their infant stages (Nofsinger, 2011). Short-term debt is neither sufficient nor appropriate for firms requiring large amounts of additional debt finance for investment. However, these requirements are more suitably fulfilled by long-term debt, or by raising external equity through a private placement or an initial public offering of common stock (Srinivas, 2015).

Firms requiring large amounts of external equity are characterized by the pursuit of a high profitability and growth strategy, and may be involved in the development of products or services based on new technology (Frasch, 2013). A consequence of the sale of firm equity for the owner is loss of control and managerial independence, although a number of authors indicate that this outcome may be compatible with the firm owner's goals (La Rocca, 2011). On reaching maturity, firms have acquired a trading history, a strong asset base and typically have access to a broad range of financing sources. Sources of finance accessed at this stage are generally determined by preferences of firm owners, rather than supply side restrictions. A number of firms may then enter a stage of decline due to diminishing returns, whereupon the firm may be liquidated or taken over (Fatoki, 2011).

2.2.2 Life Cycle Model: Application and Criticisms

The financial growth life cycle model (Berger and Udell, 1998) presents firms on a size/age/information continuum, and describes the increasing array of financing options available to the firm as it grows. The model incorporates changes in availability of information and collateral in describing sources of finance available to firms over time (Gompers, 2010). The model thus conceptualizes the sequencing of funding over the life cycle of the firm centred on information opacity and following a financial pecking order. Smaller firms with pitiable information management practices are depicted to the left side of the continuum relying on initial insider finance, trade credit, and/or angel finance. As firms advance along the continuum, they gain access to increased sources of external debt and equity capital (Nofsinger, 2011). Ultimately, firms may access greater amounts of capital in public debt and equity markets. Similar to earlier approaches, the model does not specify age categories for each stage of development, nor does it consider truncation at any point in the life cycle (Gompers, 2010). Unlike models such as Weston and Brigham's model, it does not specify stages of development of the firm, and whilst it includes a number of sources of external equity and debt not included in previous models, retained profits are not incorporated into the model; and contrary to predictions of the financial growth life cycle model, external sources of finance exceed internal sources for the youngest firms (Calice, 2012).

Furthermore, La Rocca (2011) argues that the contribution of the firm owner increases initially and then decreases in firms over 12 years old. The initial increase in use of insider financing is explained by firm owners employing retained earnings for investment because of potential difficulties in raising external finance explained by the monopoly-lender theory (Zedini, 2009). The subsequent decrease in the use of internal sources is explained by older firms sourcing increasing amounts of external debt due to reputation effects (Fatoki, 2010). Nofsinger (2011) conducted an empirical examination of the life cycle model by

testing a multinomial logistic regression model employing data collected in the 1998 NSSBF. Results from this study partially support the model, although Nofsinger concluded that the financial growth life cycle of SMEs cannot be encompassed in a “one size fits all” universally applicable model.

2.3 Conceptual Review

2.3.1 Small and Medium-size Enterprises

To date there is no commonly acknowledged definition of small and medium enterprises (IFAC, 2011). The definition varies across countries and industries. According to the World Bank, Small and Medium Enterprises are officially defined on the basis of both the number of people employed and the annual turnover of the enterprise (World Bank, 2011). The Ministry of Finance, Planning and Economic Development defines a small enterprise as an enterprise employing a minimum of 5 people and a maximum of 50 people; and/or has an annual sales/revenue turnover of a maximum of Ugandan Shillings 360 million and total assets of a maximum of Ugandan Shillings 360 million, while a medium enterprise is defined as an enterprise employing between 50 and 100 people; and/or has an annual sales/revenue turnover of more than Ugandan Shillings 360 million and total assets of more than Ugandan Shillings 360 million (MoFPED, 2008)

In Uganda, the common terminology for SMEs is small business (Uganda Investment Authority, 2013). The contribution of SMEs to the Ugandan economy cannot be over-emphasized since SMEs contribute over 90% of total non-farm private sector employment; constitute approximately 20% of the national GDP; contribute over 20% of incomes of the labour force; and have great potential for reducing poverty levels (ADB, 2012). Namatovu (2010) observed that the majority of the enterprises are found in restaurants and

food processing, garages for motorcars and motorcycles, retail and wholesale trade, metal fabrication, furniture assembling, schools and transport services.

2.3.2 Role and benefits of SMEs

There is a general consensus that the performance of SMEs is important for both the economic and social development of developing countries (Kira, 2013). From the economic perspective, SMEs provide a number of benefits. SMEs have been noted to be one of the major areas of concern to many policy makers in an attempt to accelerate the rate of growth in low-income countries. These enterprises have been recognized as the engines through which the growth objectives of developing countries can be achieved (Mwangi, 2011). They are potential sources of employment and income in many developing countries and they seem to have advantages over their large-scale competitors in that they are able to adapt more easily to market conditions, given their broadly skilled technologies. Additionally, they are able to withstand adverse economic conditions because of their flexible nature (Maziku, 2012). Moreover, SMEs are more labour-intensive than larger firms and therefore have lower capital costs associated with job creation (Makoni, 2014). Likewise, they perform useful roles in ensuring income stability, growth and employment and since SMEs are labour-intensive, they are more likely to succeed in smaller urban centres and rural areas, where they can contribute to a more even distribution of economic activity in a region and can help to slow the flow of migration to large cities. Also due to their regional dispersion and their labour intensity, it is argued, small-scale production units can promote a more equitable distribution of income than large firms and they improve the efficiency of domestic markets; yet they also make productive use of scarce resources, thus facilitating long-term economic growth (Turyahebwa, 2013).

Still, SMEs contribute to a country's national product by either manufacturing goods of value, or through the provision of services to both consumers and/or other enterprises. This encompasses the provision of products and, to a lesser extent, services to foreign clients, thereby contributing to overall export performance. SMEs also account for about 90% of the formal business entities in Uganda, contributing 80% of GDP and providing about 61% of employment (World Bank, 2011). From an economic perspective, however, enterprises are not just suppliers, but also consumers; this plays an important role if they are able to position themselves in a market with purchasing power: their demand for industrial or consumer goods will stimulate the activity of their suppliers, just as their own activity is stimulated by the demands of their clients. Demand in the form of investment plays a dual role, both from a demand-side (with regard to the suppliers of industrial goods) and on the supply side (through the potential for new production arising from upgraded equipment). In addition, demand is important to the income-generation potential of SMEs and their ability to stimulate the demand for both consumer and capital goods (Odongo, 2014).

2.3.3 Debt Financing of SMEs in Uganda

Debt financing is the practice of borrowing funds from outside an organization from such institutions as commercial banks, money lenders, micro-finance institutions and SACCOs. It includes long-term debt (loans repayable in more than a year) and short-term loans (loans repayable within a year) (Frasch, 2013). This study was guided by the perceptions of SME owners on banking and micro-finance debt financing accessibility. These are conceptualized as below.

(a) Banking Sector Debt Financing: Commercial banks constitute the main providers of financial services for enterprises. In Africa, they used to be dominated by foreign banks, but since the 1980s, a

significant number of private-owned banks have developed in most countries. Commercial banks offer a wide range of financial services including savings, deposits, credits, transfers, insurance arrangements, and even leasing. The main lending mechanism is short-term working capital; however, the availability of other financial services depends on the nature of the deposits that are being used for funding, as well as the demand for it (Mwangi, 2011). Given their profit-making principles, banks find it difficult to provide financial services to SMEs because SMEs are considered high-risk clients (Fjose, 2010). Poor or incomplete business plans, unsubstantiated collateral and sketchy credit history when at all presented, make difficult the task of assessing the financial situation of such firms and their prospects for success. Similarly, transaction costs are inversely related to loan size, making lending in small amounts unprofitable while restrictive financial policies impede financial institutions to set up their own mechanism of loan recovery, therefore limiting how much they can lend and to whom (Zecchini and Ventura, 2009).

(b) Micro-financing: This industry has proved to be a reliable delivery vehicle for financial services to SMEs. They consist of licensed institutions, NGO co-operatives as well as a large collection of associations ranging from women and youth clubs to loosely organized bodies. They offer savings, payments and insurance services to their clients (Mwangi, 2011). The strength of MFIs is that they serve the rural areas at low costs. Their service delivery is flexible, which makes it easy for weak SMEs to access financial services from them. Their weaknesses, though, lie in their weak operational and management information systems, poor internal controls, limited access to technical assistance, and dependence on donor funding (Mashene, 2014).

2.3.4 Factors that influence debt financing of SMEs

Financing of SMEs' viable projects have an important implication on sustainability and growth of the SMEs but the factors influencing the access to debt financing to firms are many and complex. For the purpose of this study, the researcher adopted the following factors and is conceptualized as below.

2.3.4.1 Interest rates/ prime lending rates

Interest Rate also known as the Cost of Finances (COF) is the cost and interest and other charges involved in the borrowing of money to build or purchase assets. Whited (2010) in his contemporary study on rural finance argues that the cost of money is intended to compensate a contractor for the capital cost of employing certain facilities in the performance of contract. The cost of money charged by lending institutions includes operating costs, administrative costs, and an acceptable rate of return. Correspondingly, Odongo (2014) established that cost of money may be fixed for the term of the loan, or adjusted to reflect changing market conditions. Odongo also proposed that the cost of money is looked at on the SMEs' borrowing side as the charges paid for borrowing from financial institutions and mention four main components of cost of money which are reflected as: cost of funds, loan loss expenses, operating expenses, and profits. Financial institutions set their interest rates on the basis of the Central Bank Rate (CBR), which is the rate at which they transact with the central bank. The CBR is in principle determined on the basis of the prevailing macroeconomic conditions and in Uganda; this is done by Bank of Uganda which is the Central Bank of Uganda (Namatovu, 2010).

2.3.4.2 Collateral requirements for debt acquisition

Bougheas et al. (2005) argue that collateral is an important factor for SMEs in order to access debt finance. Collateral reduces the riskiness of a loan by giving the financial institution a claim on a tangible asset

without diminishing its claim on the outstanding debt. Coco (2000) points out that collateral requirements are the lender's second line of defense. Barbosa and Moraes (2004) argue that SME owners-managers that invest heavily in tangible assets tend to have higher financial leverage since they can borrow at lower interest rates if their debt is secured with such assets.

2.3.4.3 Age and the trading/borrowing experience of the business

According to Villalonga (2004) the age of the firm has implications on financial access and as such the link between age of the firm and growth or profitability has been given attention in the industrial organization literature. For example, Cooley and Quadrini (2001) are of the view that firm growth decreases with firm age while Chandler (2009) believes that age of the firm can affect performance by inducing organizational inertia and by impairing firms' ability to perceive valuable signals. This proposition is limited by the tendency of firms to codify their success with organizational measures, rules of conduct, and processes (Adizes, 2004). The organizational inertia restricts them from recognizing, accepting, and implementing change. Another perspective is given by Chandler (2009) that the longer a firm exists; the more it signals that it can weather tough economic conditions. Furthermore, by staying in business, a firm can signal that it does not adopt opportunistic behaviour. It also signifies that the firm and in particular the owners or managers are mature enough to deal with business challenges. Older firms provide a resume which lenders can use to gauge their credit worthiness. Ngoc et al. (2009) found that it is often difficult and expensive for young SMEs to access debt financing, due in large part to information asymmetry between the banks and firms. Therefore, Bougheas et al. (2005) argue that young firms are more prone to failure than older ones.

2.3.5 Profitability and Growth of Small and Medium Enterprises

The aim or goal of any firm is to make profits and later grow or expand its operation (Mashenene, 2014). The firm size is the result of firm growth over a period of time and it should be noted that firm growth is a process while firm size is a state. The growth of a firm can be determined by supply of capital, labour and appropriate management and opportunities for investments that are profitable (Fjose, 2010). Accessing finance has been identified as a key element for SMEs to succeed in their drive to build productive capacity, to compete, to create jobs and to contribute to poverty alleviation in developing countries. Without finance, SMEs cannot acquire or absorb new technologies nor can they expand to compete in global markets or even strike business linkages with larger firms. The effects of debt financing on the profitability of SMEs need to be understood in terms of business capital and stock growth (ADB, 2012).

2.4 Contextual Review: Factors influencing Debt financing of SMEs

Researches on the SME sector have attracted attention from researchers, policy makers, and practitioners due to their contributions to economic growth. In spite of the potential it has on economic development and growth the sector is facing a serious challenge arising from lack of financing services. Mashenene (2014) & Kwaning (2015) argue that, traditionally, the focus is on obstacles created by financial institutions or equity funds, or on imperfections in the broader institutional environment. However, Mwangi (2011) claims that SMEs also make decisions about financing and display attitudes that have an important bearing on financing decisions. He adds that constraints may therefore also appear on the demand side of the financing marketplace. The economics literature on enterprise financing has identified some obstacles that may prevent SMEs from obtaining adequate financing. Several studies underscore various obstacles to debt financing, but for the purpose of this study, the factors below are pertinent to our objectives.

2.4.1 Cost of debt finance/interest rates and access to debt financing by SMEs

Zecchini and Ventura (2009) argue that currently, there's widespread agreement that for various financial institutions to operate profitably and sustainably, there's need for them to keep their costs as low as possible by levying proportionate interest rates and fees high enough to cover those costs. However, inability to access finance may be one of the reasons why we do not see a robust correlation between SME prevalence and economic growth, and financial constraints are particularly preventing small firms from reaching their growth potential in terms of financial performance (Wanjohi, 2009). These researchers further avow that although SMEs ought to pursue financial sustainability by whatever means available, financial institutions constrain their efforts by levying high interest rates to cover the costs of their lending and other services.

Rosenberg (2009) together with Zecchini and Ventura (2009), maintain that the interest rates charged to SMEs represent money taken out of clients' pockets, and it is unreasonable if it not only covers the costs of lending. Even the lending/ interest rate that only covers costs and includes no profit can still be unreasonable if the costs are excessively high because of avoidable inefficiencies which in turn results to poor financial performance of SMEs. There is therefore an inverse relationship between lending rates and access to debt finance for business renaissance. In effect, the low lending rate can lead to improved access to debt finance by SMEs, hence improved profitability and growth; while high lending rates constrain SMEs' access to debt finance which makes stagnated performance of SMEs inevitable (Wanjohi, 2009). In Uganda, financial institutions' average lending rates have remained high, averaging between 18% - 26% this has mainly been due to lack of competition in the banking sector. Mashenene (2014) suggests that this is due to a few banks controlling a large market share, high operational inefficiency, high operational costs and the high risk of borrowers (Mashenene, 2014).

2.4.2 Collateral requirements and access to debt financing by SMEs

As the provision of collateral plays an indispensable role in easing SME access to debt finance, SMEs that have more fixed assets tend to utilize higher financial leverage (Nofsinger, 2011). The reason for this is that these firms can borrow at lower cost of debt finance/interest rates as their loans are secured with these assets serving as collateral. This explains why La Rocca (2011) describes collateral as the lender's second line of defense. In his investigation of the role of collateral and personal guarantees using a unique data set from Japan's SME loan market, Fatoki (2011) found that a positive relationship between the use of collateral and the strength of the borrower-lender lending relationship results in easier SME access to debt finance.

A similar conclusion was reached by Odit and Gobardhun (2011) when examining the factors determining the use of financial leverage by SMEs in Mauritius. They concluded that access to debt finance is affected by the positive association between the debt ratio and the asset structure. Furthermore, they revealed that SMEs with a lower portion of tangible assets in their total assets are more likely to encounter difficulties in applying for outside finance because of the inability to provide the collateral required. In fact, when granting loans financial institutions protect themselves with collateral/assets (mostly fixed assets) which are twice or more times the value of the loan. The conventional requirements usually exclude the SMEs because they often lack assets. Many banks, particularly the transnational ones, do not accept collateral that is far from the main urban centres and this presents an undesirable problem for debt finance access by SMEs in developing countries (World Bank, 2011).

2.4.3 Age (trading experience) and access to debt finance by SMEs

With regard to age and experience, as measured by the number of years in an industry, Abdulsaleh (2013) established that experience also enhances the availability of credit. In fact, Nofsinger and Wang (2011) hypothesized that the experience of the entrepreneur is one factor that explains the difference in debt financing levels available to SMEs. The findings of the study proved this hypothesis. They further explained that prior experience in the industry positively correlates with the share of debt financing in the firm and added that the cumulative experience of the owner-manager plays a crucial role in overcoming some of the problems that hinder SME access to debt finance, including information asymmetry and moral hazard. From the lender's perspective, as experienced entrepreneurs are believed to be better performers than less experienced entrepreneurs, it is then rational to factor experience into the process of evaluating the creditworthiness of SMEs (Gompers, 2010).

Kamweru (2011) argues that firms that are younger have no reputation and no established credit history that providers of external finance can use to evaluate their creditworthiness; as such they are more constrained in the use of external financing. On the other hand, he contends that older firms have a well-established credit history and have built a good reputation with providers of external finance; as such are less constrained in the use of external finance. The reputation and the credit history which older firms establish over the years in doing business reduce the problem of information asymmetry and help the firms to easily access external financing (Frazer, 2005; Petersen and Rajan, 1994; Abor and Biekpe, 2009; Diamond, 1989; Beck et al, 2008; Maurizio et al, 2009).

Owing to lack of business experience of many small owner-managers in the early years of the business, business risk may be more significant than for large firms. Small firms generally have smaller financial reserves to draw on in times of crisis and are also relatively highly geared compared to larger firms due to

the difficulty and expense of attracting new equity finance. Thus, such firms are characterized not only by higher business risk but also higher financial distress risk. Banks tend to respond to this risk by adopting a capital-gearing rather than an income-gearing approach to lending. Thus, rather than focusing their attention on evaluating the income streams flowing from an investment project, they may focus more on the value of collateral available in the event of financial distress. This creates a problem for small firms in that they often do not have significant fixed assets to secure on their early years of establishment (World Bank, 2011).

2.4.5 Emerging gaps

A substantial amount of surveyed literature above, both in theoretical and conceptual contexts, emphasizes cost of debt finance/interest rates, collateral, age of the firm and trading experience as critical factors influencing access to debt financing by SMEs. In fact these studies have tended to group together the constraints regarding debt financing whether from MFIs or CBs (Turyahebwa, 2013; Kira, 2013; Maziku, 2012 and Makoni, 2014). In reality, the conditions and requirements for debt financing from MFIs and CBs differ markedly. Moreover, this literature citation is rather generalist and does not specifically and singularly address itself to an assortment of variables influencing the profitability of SMEs with an out-of-character focus on Kampala District. Besides, the centre of interest of this literature does not include a broad continuum of financing types such as venture capital, leasing, and other financing avenues. This creates scope, methodological, content and geographical gaps that this study may not bridge.

2.4.6 Empirical studies

The availability of debt finance has been fronted as a major factor in the development, profitability and growth of SMEs. Evident from several studies, financing methods employed by SMEs vary from initial

internal sources, such as owner-manager's personal savings and retained earnings (Wu, Song, & Zeng, 2008) to informal external sources, including contributions received from family and friends, trade credit, venture capital and angel financiers (He & Baker, 2007), and thence to formal external sources represented by financial intermediaries such as banks, financial institutions and securities markets (Abouzeedan, 2003).

Specifically, while studying firms' financing and capital structure using a sample of 292 Australian firms, Cassar (2003) concluded that as small firms increase in size, the more they rely on long-term debt and external financing, including bank loans. These findings were consistent with Storey (1994) who found that in the case of SMEs, the owner-manager's personal savings are more important as a source of funds during the start-up stage than outside finance such as loans and overdrafts from banks. He observed that influence can be strongly detected in the decision-making process in the firm about whether one particular sort or another of finance should be chosen and utilized (Cassar, 2003). With regard to the effect of age and size (typically total assets, sales or the number of employees) on credit access, the notion that firm size and age have an effect on the SME's activities and its potential to expand appears to receive general agreement among other researchers (Badagawa, 2008 and Ebong, 2007), consistent with Cassar's findings.

Similarly, according to Klapper, Sarria-Allende and Sulla (2002), younger enterprises (those established less than four years), were more reliant on informal financing and far less on bank financing. This was consistent with Quartey's (2003) conclusion that the effect of firm age on the ability to access external finance was significantly positive. In addition, in their investigation of the impact of firm and entrepreneurial characteristics on SME access to debt finance in South Africa, Fatoki and Asah (2011) observed that SMEs established more than five years had a far better chance to be successful in their credit applications compared with SMEs established for less than five years. They attributed this to the ability to

amass fixed assets tradable as security for acquiring loans and their ability to withstand unfavourable lending rates as they enjoy economies of scale in their later growth stages. Then again, in a study carried out in Soroti District, Uganda, using a cross-sectional survey and descriptive research design, findings revealed that there are other factors including insufficient liquidity, financial inefficiency of resource utilization, high risk of solvency leading to financial distress. However, consistent with Fatoh and Asah's findings, results indicated that lending terms of financial institutions were linearly related to the financial performance of SMEs with the lending terms explaining 26.6% variations of the performance of SMEs that borrowed (Odongo, 2014). Thus Odongo concluded that lending terms of financial institutions in Uganda had a low influence on performance in relation with other factors.

2.4.7 Synthesis of literature

Synthesizing existing studies in the broad area of explaining SMEs' access to debt finance indicates a dearth of studies examining a multiplicative effect of various constructs of debt financing constraints like age of business, lending rates, macroeconomic conditions, collateral requirements and analysis of profitability of small and medium enterprises operating on a retail basis. More so, the studies done were not benchmarked on a theory that would explain performance of SMEs using individual predictors like the business lifecycle. Nevertheless, literature on SMEs in Uganda (Kasekende and Opondo, 2003; Namatovu et al., 2010; Ernst and Young, 2011) is deficient of studies on debt financing's predictive potential for SME growth and profitability. Mwangi (2011) and Odongo (2014) who are notable exceptions show how debt finance could facilitate growth of small businesses and recommend that major policy reforms with regard to monetary policy and macroeconomic regulatory framework are mandatory in order for small businesses to gainfully benefit from credit. However, studies by Mwangi and Odongo only provide a broad

explanation and do not assess the debt financing challenges of retail businesses in the context of the constructs mentioned above.

The current state of affairs of SMEs' profitability and growth might also stem from inadequacies in the theories applied. For example, the contingency theory has been widely used in studies predicting performance and effectiveness of enterprises (Fielder, 1964, as cited in Kotey, 2001); and the theory argues that the most appropriate structure for an enterprise is one that greatly fits a given operating contingency, such as technology (Woodward, 1965) or environment (Wernerfelt, 1984). As every retail business faces its own internal constraints, it is not clear why financing sources external to the enterprise and augmented by owner-manager inherent resources have not been given due attention in a developing country context. Besides, Myers (1984) pecking order theory (as cited in Turyahebwa, 2013) which states that firms have a preferred hierarchy for financing decisions, the highest preference is to use internal financing which includes retained profits before resorting to any form of external funds. Myers (1984) argues that internal funds incur no flotation costs and require no additional disclosure of proprietary financial information that could lead to more severe market discipline and a possible loss of competitive advantage. If a firm must use external funds, the preference is to use the following order of financing sources: debt, convertible securities, preferred stock, and common stock. However, Myers' (1984) theory does not sufficiently stand to explain the behaviour of financing SMEs in developing countries due to the unique circumstances. Yet application of the financial life cycle view sees firms to have a set of resources at their disposal over time which can be utilized by firms to maximize profitability (Berger and Udell, 1998).

CHAPTER THREE

RESEARCH METHODOLOGY

3.0 Introduction

This chapter presents a review of the research methods and design appropriateness besides discussing the population and sample configuration. In addition, the chapter explicates the methods that were used in the gathering of the data and the various stages the researcher went through to acquire the information. Likewise, it is in this chapter that the researcher particularizes the area of study, sample size determination, methods of data collection, data presentation, interpretation and analysis, measurement of variables and ethical considerations for the study.

3.1 Research Design

Sekeran (2009) defines research design as the scheme, outline or plan that is used to generate answers to a research problem. Sekeran also defines it as the master plan specifying the methods and procedures for collecting and analyzing the needed information.

A cross-sectional survey design was used to examine the experiences of the sampled SMEs' proprietors about the factors influencing their access to debt financing and how it affects the profitability of their businesses in the long run. The design was chosen because it enabled the researcher to capture a lot of information in a short period of time. It also allowed for lessened bias within the sampling process, on the same wavelength as Sekeran (2009), who advanced that a cross-sectional survey design may be carried out to obtain information about preferences, attitudes, practice and concerns or interests of a group of people on a given issue and the results extrapolated to the entire population.

The cross-sectional survey design was also chosen because it could be used to gather data from a population at a particular time (Sekeran, 2009). For this particular study, the cross-sectional design was used to gather data from selected proprietors and employees of SMEs in Rubaga Sub County.

3.2 Study population

Sekeran (2009) basically defined population as the universe of units from which the sample is to be selected. The term ‘units’ is employed because it is not necessarily people alone who are sampled. It can also be defined as the entire group of people, events, or things of interest that the researcher wishes to investigate. According to the Census of Business Establishments in Uganda of 2011, a sampling frame of 454,104 enterprises was identified from the whole country.

The study therefore used data that was collected from retail businesses located in Rubaga Sub County in Kampala. The population of retail businesses in Rubaga Sub County is just 10.6% (194 establishments) of those in Kampala (1830) (National Small Business Survey Report, 2015). These SMEs were selected because they are growth-oriented in order to understand the constraints to their access to debt finance.

3.3 Sample Size

Sekeran (2009) further defines a sample as a subset of the population and adds that it comprises some members selected from the population, i.e. some of the elements of the population form the sample. It is also defined by Amin (2005) as a segment of the population selected for investigation. Rubaga Sub County in Kampala has an estimated population of 194 retail SMEs as established earlier. The study considered

any SME proprietor/ employee regardless of age and gender. This was done in order to minimize bias. The sample size was determined from the use of Cochran's correlation formula as edited by Bartlett *et al*, 2000.

$$n = \frac{N}{1 + N(e)^2}$$

Where

- n is the desired sample size
- N is population of the study
- e, is the confidence interval of the study.

It therefore followed that

$$= 194 / 1 + 194 (0.05)^2$$

$$= 194 / 1.485$$

$$= 130 \text{ respondents.}$$

Within the population, a sample of 130 enterprises was selected as a representative of the whole population. In addition, 15 loans officers from Foundation for International Community Assistance (FINCA) were scheduled for interviews (selected by convenience sampling) for methodical discernment of the subject matter of the study.

3.4 Sampling Techniques

Simple random sampling is the basic sampling technique where we select a group of subjects (a sample) for study from a population). Each individual was chosen entirely by chance and each member of the population had an equal chance of being included in the sample. Every possible sample of a given size had

the same chance of selection as advanced by Biddix (2010). The researcher employed this sampling technique in order to minimize one-sidedness in selecting sampling units for the sample.

Convenience sampling involves identifying and selecting individuals or groups of individuals that have been selected from the target population on the basis of their accessibility or convenience to the researcher. This sampling technique was used because of the improbability of availability of the staff from financial institutions. The researcher sought to make use of this technique to interview respondents of convenient accessibility and proximity to the researcher (Smeeton, 2003). This technique was used together with the *Purposive method of sampling* chiefly dictated by the nature of the target group which was aimed at getting specific information from these respondents. A total of 130 respondents from SMEs were requested to fill the questionnaires, while 15 interviews were held with loans officers who were the key informants.

3.5 Data Collection Methods

3.5.1 Key Informants interviews

An interview guide is a set of questions that the researcher asks during the interview (Vogt, 2007). The researcher designed an interview guide that was used during the interview of the key informants. Questions that were asked in this section were technical and specifically intended to get methodical responses about the research questions which would otherwise not have been properly comprehended by the other respondents. Fifteen interviews were held with loans officers who were the key informants.

3.5.2 Questionnaire method

A questionnaire is a data collection instrument used to gather data over a large sample or number of respondents (Amin, 2005). This structured questionnaire was developed with the aid of suggested guidelines by Sekeran (2009). The first section of the instrument probed for background and demographic

data, while the subsequent section delved into the respondents' insights about the study objectives. In each section, the respondents were given clear instructions on how to complete the item. The questionnaire was refined during the piloting of the instrument. A total of 130 questionnaires were sent out and properly monitored to allow for a satisfactory response rate.

3.6 Data collection instruments

Primary data was obtained by the researcher from respondents through interviews, administration of questionnaires. Secondary data was obtained from documented statements. Interviews were conducted among FINCA-selected staff, while the questionnaires were addressed to the enterprises. As regards secondary data, annual reports and other published material were used. These included loan manuals, financial reports, among others, that were relevant to the study.

3.7 Pre-testing (Validity and Reliability)

3.7.1 Validity of instruments

Validity of an instrument refers to the appropriateness of the instrument to measure what it intends to measure (Amin, 2005). To ensure validity, 5 key informants were requested to do a pretest of the instruments. To ensure greater chances of data validity, the questionnaire was reviewed with the research supervisor for expert input. Approval from the supervisor was obtained who then assented to conducting a field test with the 5 key informants. Several changes were made as appropriate, based on both the field test and expert opinion.

3.7.2 Reliability

Reliability is defined by Vogt (2007) as the consistency of either measurement or design to give the same

conclusions if used at different times. The first step in ensuring reliability was by providing clear operational definitions of the variables under study. Thereafter, internal consistency was measured through internal consistency reliability (Sekeran, 2009) as well as split-half reliability using Cronbach's alpha.

If the α (cronbach alpha) value is computed to be 0.7 and above, then the instrument is considered satisfactory (Cronbach, 1951 as cited by Sekeran & Bougie, 2010), using results from the pretested questionnaire. According to Zaiontz (2015), Cronbach's alpha, α can be computed by running **Excel's Anova: Two Factor without Replication data analysis tool** and computing;

$$\alpha = 1 - \frac{MS_E}{MS_B}$$

Where MS_E is Mean square/MS Error while MS_B is Mean square/ MS Rows

| ANOVA: Two Factor without Replication | | | | | | |
|--|-----------|-----------|-----------|----------|----------------|---------------|
| <i>Source of Variation</i> | <i>SS</i> | <i>df</i> | <i>MS</i> | <i>F</i> | <i>P-value</i> | <i>F crit</i> |
| Rows | 78.9824 | 87 | 0.90784 | 7.96085 | 2.84E-39 | 1.31935 |
| Columns | 0.87994 | 3 | 0.29331 | 2.57205 | 0.054583 | 2.63919 |
| Error | 29.7641 | 261 | 0.11404 | | | |
| Total | 109.626 | 351 | | | | |

Source: SPSS output

From the above table: $\alpha = 1 - (0.11404/0.90784) = 0.874$. Therefore since $\alpha > 0.7$, the instrument used was considered reliable.

3.8 Data collection procedure

The researcher obtained an introductory letter from the School of Business and Management of Uganda Technology and Management University (UTAMU) that was addressed to the respondents, highlighting the researcher's goal and as such each questionnaire had the letter appended in order to abridge the introductory phase with the respondents. Both secondary and primary data was collected. Primary data was collected by way of questionnaires and interviews while secondary data was sourced from documented statements, published studies and reports about the research problem.

3.9 Data Analysis

The researcher performed both quantitative and qualitative data analysis. It involved drawing inductive inferences from data and distinguishing the phenomenon of interest from the statistical fluctuations present in the data as proposed by Amin (2005).

3.9.1 Data processing

Data from the field was sorted, coded and organized in tables. Frequencies and percentages were also presented at this stage.

3.9.2 Qualitative Analysis

Data from key informants was analysed thematically and this involved condensing individual responses into similar themes and integrating them into interview schedule for easy analysis. Stand out respondents' statements, comments or remarks were reported 'as is'. The use of the qualitative design was aimed at giving deeper insights of the issues that were uncovered by the study. Data collected was categorized

according to emerging variables from each question in the interview guide and discussions (Smeeton, 2003).

3.9.3 Quantitative Analysis

The quantitative data analysis focused on the examination of numerical values aggregated from the study about which descriptions such as the mean and standard deviations were made. Data collected was checked to ensure accuracy; this was useful in ensuring that the objectives of the study were being addressed (Sekeran, 2009). Analysis was done according to the objectives of the study. Descriptive statistical analysis was found to be an ideal analysis technique and subsequently used in ascertaining the difficulties that SMEs faced in accessing credit/ debt finance. This is because this kind of analysis allows measurement and description of the relationship between two variables (Amin, 2005). Aided by the tabulation of data extracted from a close-ended questions surveyed, it was easier to understand the issues identified by the respondents. Likewise to help answer the question whether or not SMEs have challenges in accessing credit in Kampala as contained in the objectives in chapter one, regression analysis was done and the Pearson's correlation coefficient was computed using the SPSS programme to measure the direction, strength and significance of the relationship between the factors influencing access to debt financing by SMEs.

3.10 Measurement of variables

The variables were measured using nominal and ordinal types of measurements. Respondents' questionnaires were measured on a five-interval Likert Scale, the level of agreement was ranked as strongly agree (5), agree (4), neutral (3), disagree (2) and strongly disagree (1). Ordinal Scale as measurement of variables did not only categorize the elements being measured but also ranked them into some order.

Therefore, the numbers in the ordinal scale represented relative position or order among the variables (Amin, 2005). In nominal measurement of variables, numbers were assigned only for the purposes of identification but were not allowed for comparison of the variables to be measured. On the other hand, interval scales of measurement were used to capture personal data of respondents. The independent variable took on the factors influencing debt financing of cost of debt finance/interest rates, collateral requirements and age of the business, while the dependent variable was adjudged to be access to debt financing.

3.11 Ethical Considerations

The objective of ethics in research is to ensure that no one suffers adverse consequences from the research activities (UCLA Centre for Policy research, 2015). The researcher's aim is to ensure that the rights of the respondents are not violated. This was done with the following in mind;

- ✚ No provision for respondents' actual names on questionnaires;
- ✚ Respondents' consent to being included in the study;
- ✚ Communicating of the rationale for the study to the respondents prior to data collection.

CHAPTER FOUR

PRESENTATION, ANALYSIS AND INTERPRETATION OF FINDINGS

4.1 Introduction

The study examined the factors influencing access to debt financing by retail small and medium-size enterprises (SMES) in Rubaga, Kampala. This chapter presents and discusses the findings of the study. The chapter also presents the analysis and interpretation of results. The presentations are done according to the specific objectives and hypotheses. The first section presents the response rates. The second section presents the background information of the respondents. The third section presents descriptive and inferential statistical results along the four study objectives.

4.2 Response Rates of respondents

A Response rate is the percentage of people who respond to the survey. A low response rate can give rise to sampling bias if the non-response is unequal among the participants regarding exposure and /or outcome. Therefore a response rate of above 50% is considered acceptable (Survey monkey, 2015). In this study, the sample size was 130 retail SMES' proprietors and 15 key informants but the study managed to interview only 88 proprietors and 12 loans officers as shown in the table below.

Table 1: Response rates to the study

| Category | Sample Size | Actual Response | Percentage |
|-------------------|-------------|-----------------|------------|
| Retail SME owners | 130 | 88 | 67.7 |
| Loans officers | 15 | 12 | 80 |
| Total | 145 | 100 | 69% |

Consistent with the above table, out of the 130 questionnaires administered, 88 were returned fully completed, giving rise to a response rate of 67.7%. Out of 15 respondents targeted for key informants' interviews, only 12 respondents were interviewed, giving rise to a response rate of 80%. The overall response rate of the respondents was thus 69%, which was considerably higher than the 50% rate suggested by Survey monkey (2015).

4.3 Background Information of the establishments

The proprietors were asked about their companies' business type and company type, possession of trading licenses, age of the businesses/ duration of the firms in business, employee number, professionals employed, management's education background, possession of business plans, start-up capital source and the average monthly turnover of the businesses. This information was required to ensure that the sample for the study had comparable distribution by characteristics to those of the population they were drawn from. This was particularly advantageous in augmenting the representativeness of the sample on the whole.

Table 2: Retail SMES' General information: Frequency Distribution

| Features | Category(code) | Frequency | Percentage |
|------------------------|-------------------------|------------------|-------------------|
| 1. Company type | Private Limited Company | 0 | 0% |
| | Public Limited Company | 0 | 0% |
| | Partnership | 6 | 7% |
| | Sole Proprietor | 63 | 71.6% |
| | Family Owned Business | 16 | 18.2% |
| | Others | 3 | 3.4% |
| | Total | 88 | 100% |

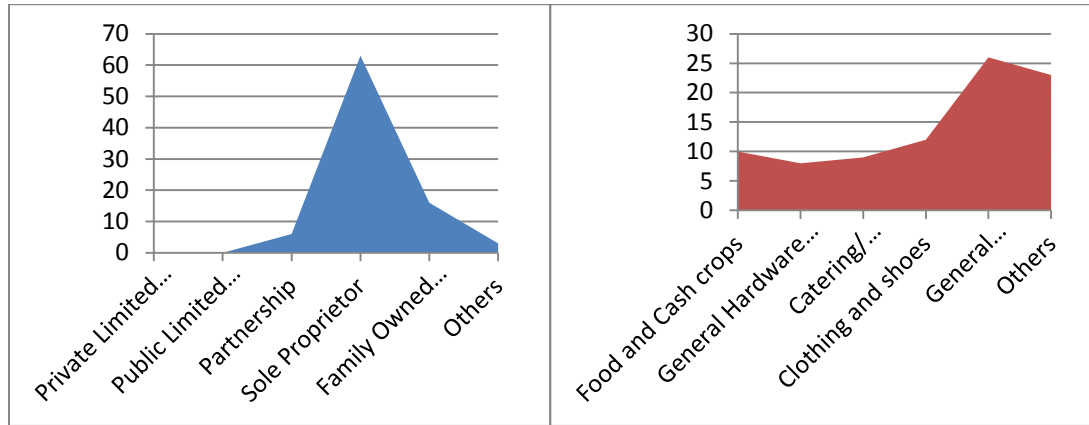
| | | | | |
|---------------------------------|--|------------|-------|-------|
| 2. Business Type | Food and Cash crops | 10 | 11.4% | |
| | General Hardware and Construction material | 8 | 9.1% | |
| | Catering/ restaurants | 9 | 10.2% | |
| | Clothing and shoes | 12 | 13.6% | |
| | General merchandise for retail | 26 | 29.5% | |
| | Others | 23 | 26.1% | |
| 3. Trading license | Yes | 41 | 46.6% | |
| | No | 47 | 53.4% | |
| 4. Duration in business | < 1 year | 2 | 2.3% | |
| | 1 < duration < 5 years | 21 | 23.9% | |
| | 6 < duration < 10 years | 41 | 46.6% | |
| | 11 < duration < 15 years | 16 | 18.2% | |
| | >15 years | 8 | 9.1% | |
| 5. Employee number | <= 1 | 33 | 37.5% | |
| | 1 < number < 3 | 40 | 45.5% | |
| | 3 < number < 6 | 11 | 12.5% | |
| | >=6 | 4 | 4.5% | |
| 6. Professionals | Yes | 13 | 14.8% | |
| | No | 75 | 85.2% | |
| 7. Qualifications | Primary | 16 | 18.2% | |
| | Secondary | 31 | 35.2% | |
| | Tertiary | 31 | 35.2% | |
| | None | 10 | 11.4% | |
| 8. Business plan | Yes | 15 | 17.0% | |
| | No | 73 | 83.0% | |
| 9. Capital source | Personal savings(1) | 1 | 1.1% | |
| | Family/ relatives(2) | 2 | 5.7% | |
| | Financial institutions(3) | 3 | 12.6% | |
| | Friends(4) | 4 | 1.1% | |
| | Others(5) | 2 and 3 | 34 | 38.6% |
| | | 1 and 3 | 26 | 29.5% |
| | | 1, 2 and 3 | 5 | 5.7% |
| | | 3 and 4 | 5 | 5.7% |
| 10. Monthly turnover (x) | < 1,000,000 | 45 | 51.1% | |
| | 1,000,000 < x < 5,000,000 | 40 | 45.5% | |
| | 5,000,000 < x < 10,000,000 | 2 | 2.3% | |
| | >10,000,000 | 1 | 1.1% | |

Source: Primary data (2016)

4.3.1 Interpretation of general background information

Company type

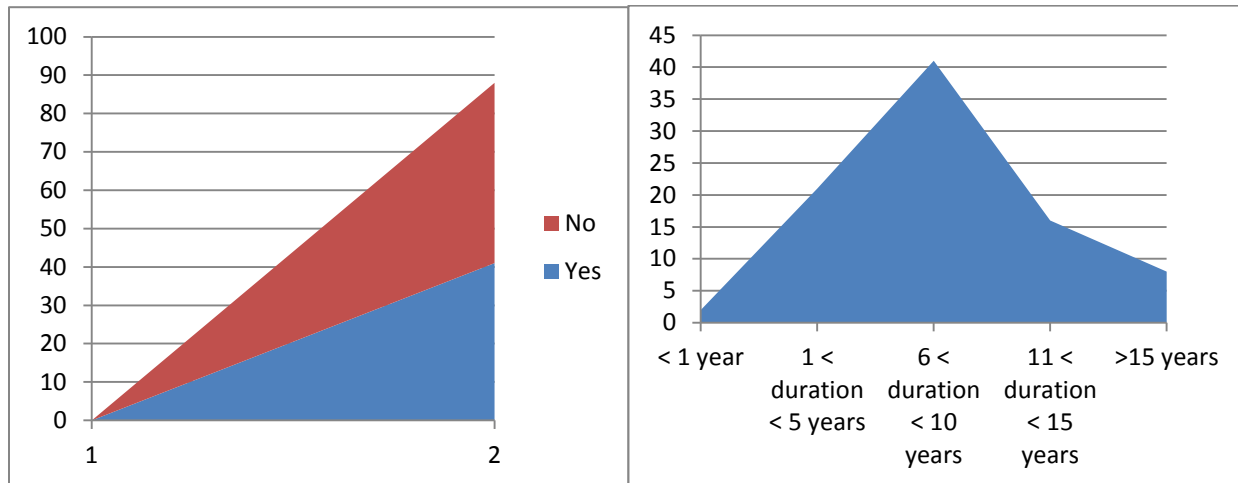
Business Type



Consistent with the results in Table 2, the majority, 63 (71.6%) of the Retail SMEs were owned by sole proprietors; 16 (18.2%) were family-owned businesses and 6 (7%) were partnerships. Expectedly, zero private or public limited Retail SMEs were recorded in this study. This shows that the majority of small and medium establishments are exclusively owned either by individuals or families. It also suggests that sole proprietorships are the most popular kind of Retail SMEs in Rubaga, a fact that can be attributed to their modest start-up costs and the autonomy with which the owners operate these businesses. Sole proprietorship should then again justify why the largest share 26 (29.5%) of the surveyed Retail SMEs are general merchandise retail establishments dealing in processed foods and drinks, cosmetics, airtime and mobile money. A number of 23 (26.1%) other small businesses (cited as carpentries, barbershops/saloons, electrical stations), were also surveyed. The number of food and cash crop retailing establishments, hardware and catering places/restaurants were more or less the same at an average of 9 (10.2%) apiece.

Trading licenses

Duration in business

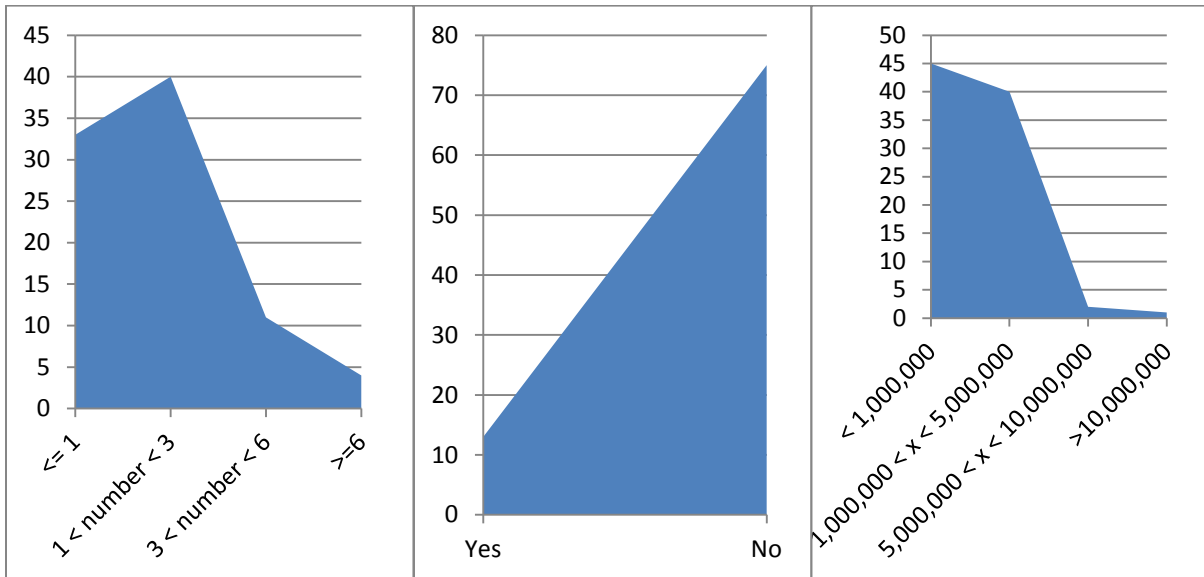


The results in the table further show that although a reasonable number of Retail SMEs surveyed had trading licenses, 41 (46.6%), the majority 47 (53.4%) of the Retail SMEs, did not have trading licenses. This is the case regardless of the fact that the majority of the Retail SMEs in Rubaga have been in operation for over a year. Particularly, those that had been in existence for a period of between 6 and 10 years were the commonest, 41 (46.6%), while a significant number, 21 (23.9%) had been in operation for a period of between 1 and 6 years. Likewise, there were several businesses that had been around for over 11 years and these made up 16 (18.2%) of the surveyed businesses. The lack of trading licenses was particularly a problem for the Kampala Capital City Authority Revenue Collection unit because license revenue is ancillary income that is not being collected to further uplift public service delivery within the city.

Employee number

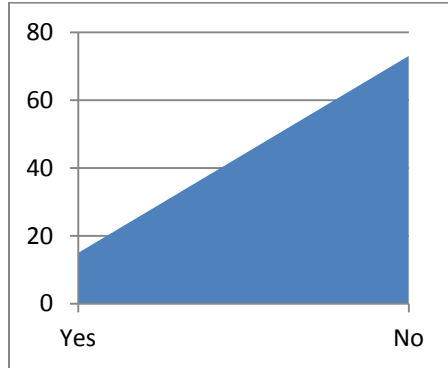
Professionals

Turnover



The results also indicate that at the time of the survey, the majority, 40 (45.5%), of the surveyed Retail SMEs in Rubaga employed between one and three employees while those with one employee were also several, at 37.5%. Only 4 (4.5%) of the surveyed Retail SMEs had a labour force of six or more employees. This distribution is assumedly associated to the fact that because of their small size, not many Retail SMEs can bankroll large wage bills since, as observed, close to 97% of these Retail SMEs record monthly turnovers of not more than Five million Shillings. This is so in spite of the majority (98%) having been in business for more than 1 year. That alone explains the largely truncated labour sizes. In fact, the structure of the SME labour force is such that the majority, 75 (85.2%), have no professionals in managerial positions, while less than 36% (31) proprietors interviewed had attained a qualification from a University or any other degree awarding institution.

Plans



Capital source

| Capital source | Category | Scale | Frequency | %age |
|----------------|---------------------------|------------|-----------|--------|
| | Personal savings(1) | 1 | 1 | 1.10% |
| | Family/ relatives(2) | 2 | 5 | 5.70% |
| | Financial institutions(3) | 3 | 11 | 12.60% |
| | Friends(4) | 4 | 1 | 1.10% |
| | Others(5) | 2 and 3 | 34 | 38.60% |
| | | 1 and 3 | 26 | 29.50% |
| | | 1, 2 and 3 | 5 | 5.70% |
| | | 3 and 4 | 5 | 5.70% |

Lastly, the results show that a vast majority, 73 (83%), of the surveyed Retail SMEs did not have business plans, while only 15 Retail SMEs had operational plans. Correspondingly, the majority (38.6%) of Retail SMEs in Rubaga complemented funds obtained from relatives with credit from financial institutions, while also several other (29.5%) proprietors complemented personal savings with credit from financial institutions. It is envisaged that seldom had these Retail SMEs kick-started their businesses with funds from a single source. This is observable from the indication that Personal Savings and funds from friends stood at 1.1% apiece, while only 5.7% borrowed from relatives to commence operations.

4.4 Empirical results: Influencing factors of access to debt financing by retail SMEs

Primary data sources were used in this study. Therefore primary data was entirely used in testing the assumed relationships. Primary data was used owing to the fact that they best represented the perceptions of Loans' officers, SME owners and employees. Invariably, perceptions representing challenges to debt finance access identified from the perspectives of retail business owners did not exist in form of secondary data but a generalization for the entire SME sector. Respondents for this study were therefore required to assign a discrete value to a preferred level of agreement (see Table 3). The structured questionnaire was designed to measure four main variables and also to record the perspectives of the key informants.

Because of the less formalized nature of their businesses, the research assistant was only required to make appointments with the owners by word of mouth prior to the data collection. A number of them were also available by way of phone contacts, which was their preferred form of interview. Similarly, all employees and key informants were initially informed about the study by an initial visit and through phone contact. Prior to data analysis, completed questionnaires were coded and entered into MS Excel and then SPSS. Data entered were checked for anomalous items such as outliers. Outliers were replaced with the median value.

In this section, descriptive statistics were presented before computing inferential statistics. The descriptive statistics presented were measures of central tendency (median), frequencies and percentages. The median rather than the mean or standard deviation was used to estimate the extent to which a variable was perceived as restrictive to credit access and therefore ensuing profitability. This is because as a general rule, mean and standard deviation are invalid parameters for descriptive statistics whenever data are on ordinal scales, as are any parametric analyses based on the normal distribution. “Nonparametric procedures, based on the rank, median or range, are appropriate for analyzing these data, as are distribution free methods such as tabulations, frequencies, contingency tables and chi-squared statistics” (Elaine and Seaman, 2007).

Table 3: Unmerged responses about the influencing factors of access to debt financing by retail SMEs

| | Variable | strongly agree | agree | neutral | strongly disagree | disagree |
|----|---|----------------|----------|----------|-------------------|----------|
| | INTEREST RATES | 5 | 4 | 3 | 2 | 1 |
| q1 | Interest rates in Uganda are very high | 33 | 49 | 5 | 1 | 0 |
| q2 | The loan repayment period impacts access to credit and increases interest | 14 | 53 | 18 | 3 | 0 |
| q3 | Fluctuation in interest rates affects access to credit | 11 | 48 | 17 | 11 | 1 |
| q4 | Amount of interest paid on loan sways credit access | 10 | 42 | 12 | 21 | 3 |
| q5 | Banks set their interest rates on the basis of the Central Bank Rate | 9 | 54 | 7 | 12 | 6 |
| q6 | Interest rates should be uniform across banks | 15 | 61 | 5 | 6 | 1 |
| q7 | Islamic banking will become more popular than commercial banking | 23 | 50 | 9 | 4 | 2 |
| q8 | Islamic banking is better than Commercial banking | 27 | 53 | 3 | 3 | 2 |
| | COLLATERAL/ SECURITY | | | | | |
| c1 | Collateral requirements are very stringent | 29 | 56 | 0 | 1 | 2 |
| c2 | I have ever been denied credit because of collateral complications | 20 | 44 | 16 | 7 | 1 |
| c3 | Collateral should be fronted as one of the main requirements | 14 | 58 | 7 | 7 | 2 |
| c4 | Maximum credit accessible is dependent on collateral | 14 | 44 | 10 | 18 | 2 |
| c5 | Collateral requirements discouraged my interest in accessing credit | 12 | 57 | 8 | 3 | 8 |
| | AGE OF SME | | | | | |
| a1 | My business' age has ever been a contentious issue for credit access | 16 | 48 | 7 | 14 | 3 |
| a2 | Poor/ no credit history of the SMEs is a credit access challenge | 32 | 31 | 14 | 10 | 1 |
| a3 | Credit history determines credit worthiness | 43 | 31 | 6 | 7 | 1 |
| a4 | A firm's financial management experience can determine its credit access | 30 | 25 | 2 | 22 | 9 |
| | PROFITABILITY | | | | | |
| p1 | Credit raises asset levels and productivity | 29 | 46 | 7 | 6 | 0 |
| p2 | Credit greatly increases sales revenue and profits | 34 | 35 | 11 | 6 | 2 |
| p3 | Credit improves market expansion rates | 31 | 34 | 8 | 10 | 5 |
| p4 | Credit improves diversification ability and facilitates product development | 36 | 28 | 12 | 5 | 7 |

Source: Primary data (2016)

4.4.1 Merged responses

In this section, responses for ‘strongly agree and agree’ were merged into one classification of ‘in agreement’ while responses for ‘disagree’ and ‘strongly disagree’ were merged into ‘in disagreement’. The results in the tables hereunder are based on the respondents’ attitudes and perceptions about the study questions as detailed in Table 3 above. The subsequent parentheses are, in principle, based on the results shown in the tables below.

4.4.1.1 Interest rates and access to debt financing by retail SMEs

Table 4: Summary of responses to interest rates' assertions

| Variable | In agreement | | | neutral | | In disagreement | |
|---|--------------|------|------|---------|------|-----------------|------|
| | Median | Freq | %age | Freq | %age | Freq | %age |
| INTEREST RATES | | | | | | | |
| Interest rates in Uganda are very high | 5 | 82 | 93.2 | 5 | 5.7 | 1 | 1.1 |
| The loan repayment period impacts access to credit and increases interest | 4 | 67 | 76.1 | 18 | 20.5 | 3 | 3.4 |
| Fluctuation in interest rates affects access to credit | 4 | 59 | 67.0 | 17 | 19.3 | 12 | 13.6 |
| Amount of interest paid on loan sways credit access | 3.5 | 52 | 59.1 | 12 | 13.6 | 24 | 27.3 |
| Banks set their interest rates on the basis of the Central Bank Rate | 4 | 63 | 71.6 | 7 | 8.0 | 18 | 20.5 |
| Interest rates should be uniform across banks | 4 | 76 | 86.4 | 5 | 5.7 | 7 | 8.0 |
| Islamic banking will become more popular than commercial banking | 4 | 73 | 83.0 | 9 | 10.2 | 6 | 6.8 |
| Islamic banking is better than Commercial banking | 5 | 80 | 90.9 | 3 | 3.4 | 5 | 5.7 |

Source: Primary data (2016)

The merged findings are broadly consistent as per responses for the majority of issues raised in this section. Most respondents (93.2%, 82, and 5) indicated agreement with the idea that Interest rates in Uganda are very high. In fact, according to Bank of Uganda (2016), the average commercial bank rates for January and February 2016 were 24.29% and 25.22% respectively; which were way above the Bank rate of 17% in February 2016. Similarly, many respondents (86.4%, 76 and 4) supported the idea that interest rates should be uniform across banks although banks like DFCU and Stanbic were lending at 26% and 25% respectively in February 2016 (DFCU, 2016 and Stanbic Bank, 2016). Loans officers suggested that the very high cost of debt finance were justifiable because of the recent economic downturn, yet retail business owners argue that it is because of the macroeconomic instability that they cannot afford to borrow at high rates.

Likewise, an overwhelming majority, 90.9% (80 and 5) of the respondents were in agreement with the idea that Islamic Banking is a preferred form of banking to commercial banking. One key informant explains that Islamic banking is preferable by debtors because it does not involve loan repayment at an interest. In fact, when asked whether Islamic banking, a new form of banking that has just been introduced in Uganda,

will eventually become more popular; respondents were mostly in agreement (83%, 73 and 4). In view of this, it is hoped by many business owners that one would be able to access credit to multiply their profits rather than register losses as a result of high loan repayment levels due to high interest rates.

However, opinion seemed to be divided with regard to responses about the effect of amount of interest paid and its effect on credit accessibility (median=3.5, in agreement =59.1%, in disagreement=27.3%, neutrals=13.6%). One key informant explained, *“When we compute the lump sum of what borrowers may have to pay back as interest, the figure appears quite big and unrealistic especially for the low income earners. However, when the interest amount repayable is presented periodically--monthly, borrowers tend to be more receptive.”*

Although there was a significant number of neutrals (20.5%) for responses to the impact of the loan repayment period to credit access and interest payable, a significant 76.1% (67 and 4) were in agreement with the idea that the amount of time in which a loan has to be repaid affects one's access to credit and availability of capital in the business; this manner of responding was the same for responses to the impact of fluctuations in the interest rates on credit access. Key informants were quick to point out that borrowers are slashed drastically when banks increase their lending rates while they tend to register high numbers of borrowers when lending rates are reduced. They said that high lending rates suggest that the borrowers will be paying back significantly higher interest which affects their business profits in the long run.

4.4.1.2 Collateral requirements and access to debt financing by retail SMEs

Table 5: Summary of responses to collateral assertions

| Variable | In agreement | | | neutral | | In disagreement | |
|---|--------------|------|------|---------|------|-----------------|------|
| | Median | Freq | %age | Freq | %age | Freq | %age |
| COLLATERAL/ SECURITY | | | | | | | |
| Collateral requirements are very stringent | 5 | 85 | 96.6 | 0 | 0.0 | 3 | 3.4 |
| I have ever been denied credit because of collateral complications | 4 | 64 | 72.7 | 16 | 18.2 | 8 | 9.1 |
| Collateral should be fronted as one of the main requirements | 4 | 72 | 81.8 | 7 | 8.0 | 9 | 10.2 |
| Maximum credit accessible is dependent on collateral | 4 | 58 | 65.9 | 10 | 11.4 | 20 | 22.7 |
| Collateral requirements discouraged my interest in accessing credit | 4 | 69 | 78.4 | 8 | 9.1 | 11 | 12.5 |

Source: Primary data (2016)

The results in table 5 above suggest that most respondents seemed to believe that collateral requirements as proposed by financial institutions impact credit accessibility and therefore availability of funds for augmenting growth and improving profitability levels. The likeliest response for many respondents (median = 4) was either strongly agree or agree. In effect when asked whether collateral requirements are very strict for many credit institutions, an overwhelming majority (96.6%, 85 and 5) were in agreement. Likewise, 81.8 % (median=4, frequency =72) seemed to believe that despite the complexity of collateral needs, it is a realistic requirement for credit access; yet when asked if they had ever been discouraged from accessing credit because of the complexity of collateral needs, a significant 78.4 % (median = 4, frequency = 69) were in agreement. In response, one informant claimed that “*Small businesses do not have the capacity to invest in sizeable assets such as land or automobiles that will enhance their credit access, growth and expansion capacity or transform them into small scale industries by supporting investment in technology.*” This perhaps explains why 72.7% indicated that they had been denied credit by financial institutions on the basis of collateral complications.

From these results, it is envisaged that although financial institutions are supposed to serve all prospective borrowers as a source of financial and social support, it is collateral complications that discourage these

institutions from extending any credit. As a result, it is recognizable from respondents' reactions that many of them would wish to upgrade but have remained at the survival level in business development, incapable of moving to the next level of business development that is sustained by credit. And this has partly been attributed to the complexity of collateral requirements suggested by the financial institutions. Although not as significant, a number of respondents (22.7%, 20) were in disagreement with the declaration that maximum credit accessible should be dependent on one's collateral. Close to 65.9% of the respondents were however in agreement.

4.4.1.3 Age/ trading experience of the business and access to debt financing by retail SMEs

Table 6: Summary of responses to assertions of Age of the SME

| Variable | In agreement | | | neutral | | In disagreement | |
|--|--------------|------|------|---------|------|-----------------|------|
| | Median | Freq | %age | Freq | %age | Freq | %age |
| AGE OF SME | | | | | | | |
| My business' age has ever been a contentious issue for credit access | 4 | 64 | 72.7 | 7 | 8.0 | 17 | 19.3 |
| Poor/ no credit history of the SMEs is a credit access challenge | 4 | 63 | 71.6 | 14 | 15.9 | 11 | 12.5 |
| Credit history determines credit worthiness | 4 | 74 | 84.1 | 6 | 6.8 | 8 | 9.1 |
| A firm's financial management experience can determine its credit access | 3.5 | 55 | 62.5 | 2 | 2.3 | 31 | 35.2 |

Source: Primary data (2016)

The results suggest that the age and the trading/ borrowing of the business are decisive factors when applying for credit from financial institutions. A significant 72.7 % of the respondents (64, 4) indicated that age of the business had been a contentious issue fronted by the lending institutions. Key informants pointed out that a business that has been in operation for a longer period would have a higher chance of being provided with a loan compared to young businesses. They mentioned, however, that from experience, many retail businesses never live to celebrate their second birthdays.

Additionally, another informant revealed that, “most of the loan defaulters are prospective retail business owners, with plans to set-up businesses like poultry farms and piggeries, general merchandise shops etc.

who after attaching their personal rather than business assets to their loan applications are able to access loan facilities but later fail to transform these loans into useful assets”. In effect, positive responses (71.6%, 63 and 4) with regard to the fact that poor/ no credit history affects credit availability to the prospective borrowers were recorded. Similarly, another loans officer submitted, “It is quite difficult for my supervisor to green light extension of a loan to a prospective borrower that has defaulted in the past.”

On the other hand, the majority of key informants supported the belief that a history of book-keeping competences, which highlight the fact that financial performance of the business significantly determines whether a business can be given a loan or not. This perhaps explains why 62.5% of the respondents seemed to believe that their firms’ financial management experience could determine their credit accessibility. Informants claimed that for many small businesses, as it is the case with big businesses, book-keeping adeptness is achievable if practiced regularly, in order that a trend in the performance can be drawn over time. Correspondingly, the majority (84.1%, 74 and 4) of SME owners seemed to believe that their credit history significantly affected their readiness to access credit from financial institutions. This was supported by the informants’ submission that ‘many banks as a matter of principle consider the lack of adequate information about the business, financial or otherwise, is the most pronounced limitation to their involvement with the SME segment.’

4.4.1.4 Debt financing and its impact on SME growth and Profitability

Table 7: Summary of responses to assertions of Profitability

| Variable | In agreement | | | neutral | | In disagreement | |
|---|--------------|------|------|---------|------|-----------------|------|
| | Median | Freq | %age | Freq | %age | Freq | %age |
| PROFITABILITY | | | | | | | |
| Credit raises asset levels and productivity | 5 | 75 | 85.2 | 7 | 8.0 | 6 | 6.8 |
| Credit greatly increases sales revenue and profits | 5 | 69 | 78.4 | 11 | 12.5 | 8 | 9.1 |
| Credit improves market expansion rates | 4 | 65 | 73.9 | 8 | 9.1 | 15 | 17.0 |
| Credit improves diversification ability and facilitates product development | 4 | 64 | 72.7 | 12 | 13.6 | 12 | 13.6 |

Source: Primary data (2016)

The findings stress that as per the majority of the respondents, credit from financial institutions enhances the profitability of their establishments. It is envisaged from the table that on average, over 70% of the traders seemed to believe that credit raises asset levels and sales revenue, ability to expand and facilitates diversification. In particular, an overwhelming majority (85.2%, 75 and 5) were in agreement with the suggestion that credit raises asset levels and productivity while it was 78.4% (69, 5) in support of increased sales revenue as a result of credit financing. Correspondingly, 73.9% (65, 4) and 72.7% (64, 4) were in agreement with the view advanced that credit improves both expansion and diversification ability respectively. These results suggest that accessing credit is considered to be an important factor in augmenting the growth and profitability of Small and Medium Enterprises by retail SME owners. It is thought that credit augments income levels, enhances the ability to expand and diversify production lines and thereby further supplement growth and profitability. Key informants' interviews gave the impression that access to credit enables small business owners to overcome their liquidity constraints and undertake some investments, thereby leading to an increase in production and profitability levels.

4.5 Inferential Analysis

In this section, correlation analysis was effected by the computation of the Pearson Rank correlation coefficient while regression analysis was done using ordinary least squares regression method which were collectively robust methods for analyzing the relationship between the two constructs (influencing factors for accessing debt financing by retail SMEs). In this analysis, access to debt financing was the independent variable while factors for debt finance access were the dependent variable.

4.5.1 Correlation Analysis: Relationships within the variables

Pearson rank correlation coefficients were computed for the various relationships in order to estimate the strength of the relationships between the constructs. Below are the hypotheses tested and the ensuing results;

4.5.1.1 The Research hypotheses

H1: Low cost of debt finance/interest rates significantly boosts access to debt finance by SMEs in Kampala.

H2: Inflexible collateral requirements significantly affect access to debt finance by SMEs in Uganda.

H3: Age and the trading/ borrowing experience of the business significantly affect access to debt finance by SMEs in Kampala.

Table 8: Correlations between the independent and dependent variables

| Correlations | | <i>interestrate</i> | <i>collateral</i> | <i>age</i> | <i>debt finance access</i> |
|----------------------------|---------------------|---------------------|-------------------|------------|----------------------------|
| <i>interestrate</i> | Pearson Correlation | 1 | .669" | .696" | .601" |
| | Sig. (2-tailed) | | 0.000* | 0.000* | 0.000* |
| | N | 88 | 88 | 88 | 88 |
| <i>collateral</i> | Pearson Correlation | .669" | 1 | .645" | .600" |
| | Sig. (2-tailed) | 0.000* | | 0.000* | 0.000* |
| | N | 88 | 88 | 88 | 88 |
| <i>age</i> | Pearson Correlation | .696" | .645" | 1 | .644" |
| | Sig. (2-tailed) | 0.000* | 0.000* | | 0.000* |
| | N | 88 | 88 | 88 | 88 |
| <i>debt finance access</i> | Pearson Correlation | .601" | .600" | .644" | 1 |
| | Sig. (2-tailed) | 0.000* | 0.000* | 0.000* | |
| | N | 88 | 88 | 88 | 88 |

** . Correlation is significant at the 0.01 level (2-tailed).

Source: SPSS output

Results from the correlation analysis revealed strong positive correlation between low cost of debt finance, inflexible collateral requirements for debt acquisition, age (trading inexperience) and the access to debt finance by retail SMEs. The correlation coefficients between interest rates, collateral requirements, age and debt finance access by retail SMEs were; 0.601, 0.600 and 0.644 respectively. These results indicate good positive correlation between the dependent and independent variables as they were significantly different from 0 since the p values < 0.01. However, all of them contribute differently with age (trading experience) contributing more to debt finance access for profitability improvement. It can therefore be deduced on the basis of these results that although measures taken to improve access to debt finance by SMEs that focus on countering the interest rate effect and amassing credible security are significantly important, it will be the focus on building up air-tight creditworthiness cases, supported by proper trading documentation as the business grows that will ease credit availability for SMEs' profitability and expansion drives. This also reveals that if access to debt finance is less complicated and adequate in small and medium enterprises there can be an increase in the profitability and growth of SMEs.

4.5.2 Regression Analysis

Regression analysis was used to compute the variation shared by the constructs. In effect regression analysis was used to identify how much of the variation the debt financing determinants accounted for in the variation of profitability levels of the SMEs. The researcher did not depend on the predicted unstandardized coefficients owing to uncertainty about the randomness of the data and whether sufficient assumptions had been met to perform prediction. Below are the results;

Table 9: Summary of the fitted model

| Model Summary | | | | |
|---------------|-------------------|----------|-------------------|----------------------------|
| Model | R | R Square | Adjusted R Square | Std. Error of the Estimate |
| 1 | .699 ^a | .489 | .471 | .34797 |

a. Predictors: (Constant), age, collateral, Interest rates

Source: SPSS output

The above results show the model summary of the prediction of access to debt financing by age, collateral and interest rates. Firstly, R represents a strong positive correlation between the two constructs. In this table, the age, collateral and interest rates account for 69.9% of the variation in SMEs' access to debt financing, reflecting a high effect of age, collateral and interest rates (challenges perceived by SMEs) on access to debt financing. The error term (i.e. other challenges not captured in this study and possibly challenges not common to SMEs and financial institutions) thus account for 30.1% of the total variation.

Table 10: ANOVA table

| ANOVA | | | | | | |
|-------|------------|----------------|----|-------------|--------|-------------------|
| Model | | Sum of Squares | df | Mean Square | F | Sig. |
| 1 | Regression | 9.733 | 3 | 3.244 | 26.795 | .000 ^a |
| | Residual | 10.171 | 84 | .121 | | |
| | Total | 19.904 | 87 | | | |

a. Predictors: (Constant), age, collateral, interest rates
b. Dependent Variable: debt finance access

Source: SPSS output

The above table is an associated ANOVA test. This test is used to verify if the regression analysis is a better way of verifying the linear relationship between the factors and debt financing access by SMEs. This test is done at 5% significance level. From the table, the test is significant, $F=26.795$, $p < .05$. This result makes way for interpreting the coefficients table below.

Table 11: Coefficients table

| Coefficients | | | | | | |
|--------------|----------------|-----------------------------|------------|---------------------------|-------|------|
| Model | | Unstandardized Coefficients | | Standardized Coefficients | t | Sig. |
| | | B | Std. Error | Beta | | |
| 1 | (Constant) | 1.264 | .290 | | 4.356 | .000 |
| | Interest rates | .177 | .110 | .191 | 1.613 | .041 |
| | collateral | .191 | .088 | .243 | 2.176 | .032 |
| | age | .274 | .089 | .355 | 3.075 | .003 |

a. Dependent Variable: debt finance access

Source: SPSS output

The table above shows the coefficients of the prediction of debt finance access by retail SMEs from business trading experience and age, collateral, interest rates. It can be seen that the interest rates, collateral requirements and age (trading experience) of the business significantly predict debt finance access by SMEs at the 5% significance level [(t = 1.613, p < .05, β = 0.191), (t = 2.176, p < .05, β = 0.243), (t = 3.075, p < .05, β = 0.355) respectively]. Moreover, a unit change in interest rates, collateral and age alters the conditional average debt finance access by 0.177, 0.191 and 0.274 respectively.

The regression analysis, therefore, indicates that challenges perceived by SMEs and financial institutions are highly related. In the equation above, the coefficients of business trading experience and age, collateral, interest rates are positive, indicating that improved debt finance access as perceived by SME owners change along with their ability to gainfully recapitalize. If, for instance, SME respondents are not able to provide collateral security in accessing credit facilities, this situation would be perceived by both SMEs and banks as a challenge. Invariably, as this challenge increasingly manifests itself among SMEs, the higher the difficulty to recapitalize for improved profitability.

CHAPTER FIVE

SUMMARY, DISCUSSION, CONCLUSIONS AND RECOMMENDATIONS

5.1 Introduction

The study examined the influencing factors of debt financing access by retail SMEs in Rubaga, Kampala. The study specifically set out to: examine how interest rates, collateral requirements and age (trading experience) affect debt finance access by SMEs. This chapter presents the summary, discussion, conclusions and recommendations arising out of the study findings according to the objectives.

5.2 Summary of Findings

5.2.1 Interest rates and access to debt finance by SMEs

The study established that several SME owners perceive prime lending rates in Uganda as high. This is recognizable from the 93.2% of interviewees who indicated agreement with the affirmation that interest rates in Uganda are very high. Similarly, many respondents (86.4%, 76 and 4) supported the idea that prime lending rates should be uniform across banks. Loans officers/ key informants suggested that the very high interest rates were justifiable because of the prevailing macroeconomic instability yet retail business owners argued that it is because of the instability that they could not afford to borrow at high rates.

Likewise, an overwhelming majority, 90.9% (80 and 5) of the respondents were in agreement with the proclamation that Islamic Banking is a preferred form of banking to commercial banking. This was attributed to the fact that Islamic banking does not involve loan repayment at an interest. In fact, when asked whether Islamic banking will eventually become more popular; respondents were mostly in agreement (83%, 73 and 4). In view of this, it is hoped by many business owners that one would be

able to access credit to multiply their profits rather than register losses as a result of high loan repayment levels because of high interest payments. Although there was a significant number of neutrals (20.5%) for responses to the impact of the loan repayment period to credit access and interest payable, a noteworthy 76.1% (67 and 4) were in agreement with the declaration that the amount of time in which a loan has to be repaid affects one's access to credit and availability of capital in the business.

The hypothesis that; “low interest rates significantly boost the access to debt financing by SMEs in Kampala” was accepted owing to the significant positive relationship between the two variables supported by $r = 0.601$ and $p \text{ value} < 0.01$. Likewise, interest rates together with collateral and age of the business accounted for 69.9% of the variation in debt financing access by SMEs. The study also revealed that a unit reduction in interest rates would improve their access to debt financing by 0.177 units.

5.2.2 Collateral requirements and access to debt finance by SMEs

The findings indicated that most respondents seemed to believe that collateral needs impact credit accessibility and growth/profitability levels because the likeliest response for many a respondent (median = 4) was either ‘strongly agree’ or ‘agree’. In effect when asked whether collateral requirements are very strict for many credit institutions, an overwhelming majority (96.6%, 85 and 5) were in agreement, while 81.8 % (median=4, frequency =72) seemed to believe that despite the complexity of collateral needs, it was a realistic requirement for credit access. However, when asked if they had ever been discouraged from accessing credit because of the complexity of collateral needs, a significant 78.4 % (median = 4, frequency = 69) were in agreement. Informants attributed this to the incapacity by small businesses to invest in sizeable assets such as land or automobiles that would enhance their access to credit. This in effect pointed to why 72.7% of the respondents acknowledged that they had been denied credit by financial institutions

on the basis of collateral complications. In contrast, a number of respondents (22.7%, 20) were in disagreement with the belief that maximum credit accessible should be dependent on one's collateral. Close to 65.9% of the respondents were however in agreement.

The hypothesis that, "Inflexible collateral requirements significantly affect debt financing access by SMEs in Kampala" was accepted in consequence of the significant positive relationship between the two variables supported by $r = 0.600$ and $p \text{ value} < 0.01$. Likewise, collateral along with interest rates and age of the business accounted for 69.9% of the variation in credit availability for SME recapitalization and the resultant profitability levels. The study also discovered that a unit relaxation in collateral requirements would raise their access to debt financing by 0.191 units.

5.2.3 Age (trading experience) of the business and access to debt finance by SMEs

The results indicated that the age and trading/borrowing experience of the business are major determining factors when applying for credit from financial institutions. This was evident from the 72.7 % of the respondents who intimated to the research that age of the business had been a contentious issue fronted by the lending institutions during the loan application process. Likewise, positive responses (71.6%, 63 and 4) with regard to the fact that poor/ no credit history affects credit availability to the prospective borrowers were recorded. Moreover, the majority of key informants supported the belief that a history of book-keeping competences over their life cycle aid charting of SMEs' financial performance and significantly determine whether a business can be given a loan or not. This explained why 62.5% of the respondents seemed to believe that their firms' financial management experience could determine their ability to access credit. Correspondingly, the majority (84.1%, 74 and 4) of SME owners seemed to believe that their credit history significantly affected their readiness to access credit from financial institutions. This was supported

by the informants' submission that 'many banks consider the lack of adequate information about the business, financial or otherwise, the most pronounced impediment to their involvement with the SME segment.

The hypothesis that, "Age and trading/borrowing experience of the business significantly affect access to debt finance by SMEs in Kampala" was accepted on account of the significant positive relationship between the two variables buoyed by $r = 0.644$ and $p \text{ value} < 0.01$. Equally, age alongside interest rates and age of the business accounted for 69.9% of the variation in credit availability for SME recapitalization. The researcher also learned that a unit increase in age and trading/borrowing experience of the business would raise its ability to access debt finance by 0.274 units.

5.3 Discussion of Findings

5.3.1 Interest rates and access to debt finance by SMEs

The study determined that there is a significant positive relationship between interest rates and access to debt finance by SMEs. The interest rates levied by financial institutions to SMEs are high and unfavorable as they significantly increase the cost of borrowing. The respondents were overwhelmingly concerned with access to credit from financial institutions and willingness to pay the interest on the borrowed funds because it was the only alternative source of finance. This view is supported by Rosenberg (2008) who puts forward that SMEs are more concerned about access to financial services from financial institutions than the cost of money because they want to have business growth in making more profits and accumulate assets in the short term. The author established that the global average interest rate was about 35 per cent in 2008, yet the average in Mexico was above 60 per cent and in Sri Lanka it was below 20 per cent. According to Mashenene (2015), in a study about SME financing in Tanzania, the author established that,

similar to this study, high interest rates encountered by SMEs were regarded as major constraints to accessing credit. These findings imply that high interest rates discourage SMEs from accessing loans from financial institutions as borrowers are oblivious of sustainable repayment measures. However, Brigit et al, (2004) alongside Rosenberg (2008), advanced that borrowing should be an individual obligation for the purpose of meeting all the lender's costs charged on the borrowed funds regardless of the loan size.

5.3.2 Collateral requirements and access to debt finance by SMEs

The researcher established that collateral requirements significantly affect access to credit from financial institutions. A significant positive relationship between collateral and access to debt finance by SMEs was revealed by this study. These findings suggest that a lack of collateral significantly dents any hope of getting a loan from formal lenders. This is a major challenge for small business owners since they largely operate with inadequate asset levels, comprising largely current assets rather than superior fixed assets that would be acceptable to lenders as security for their funds. It is also believed that even when small business owners are able to access credit, personal assets are attached as security. The attachment of private assets is not sustainable because, for instance, the large part of Africa has been experiencing an economic recession. This, coupled with overall macroeconomic instability, limits the ability of small business owners to utilize the borrowed funds profitably. This view was shared by Calice's (2012) findings presented at the Second European Academic Research Conference on Global Business, Economics, Finance and Banking. Calice advanced that in Uganda 50 per cent of the banks cited the lack of adequate guarantees as an obstacle to SME lending. In effect, Bank of Uganda stipulates that all loans above a certain minimum must be adequately secured, with first-class guarantees or a bond over property as the preferred security type (Kasekende and Opondo, 2003).

However, this makes it difficult for Ugandan banks to lend to SMEs in view of the various challenges that this sector faces in terms of coming up with acceptable security. Calice (2012) further revealed that ninety-four per cent of the banks in that were sampled demanded collateral from their SME borrowers. It was envisaged that collateral requirements for SME loans were higher than for consumer loans, because SMEs' credit risk is usually more difficult to evaluate according to 63 per cent of the banks that Calice surveyed. SMEs were also considered riskier than other segments for a half of the banks surveyed. Moreover, in a separate study, it was advanced that SMEs had to post more collateral because of this risk relative to individual clients. This was according to one third of the banks interviewed by Turyahebwa (2013). The informality of retail SMEs is perhaps the main reason why banks in Uganda require SMEs to lodge security relative to corporate clients. This is attributed to the fact that retail SMEs tend to be more vulnerable to economic and political shocks relative to corporate clients, and this would justify an extra layer of security from an SME borrower.

5.3.3 Age/ trading experience of the business and access to debt finance by SMEs

It was established that age and trading/borrowing experience of the business have a positive significant relationship with access to debt finance, indicating that age and trading/borrowing experience of the business is important in determining access to debt finance and its use for improving profitability and growing the business. For this study, age was used to include the trading experience of the firm. The positive relationship was expected since small firms are likely to seek debt financing in order to sustain or finance their growth and profitability. The study also reveals that availability of trading and credit financial information for the business over its life cycle is important in determining access to debt finance as a tool for improving profitability and growing the business. This reduces the problem of information asymmetry in making financial information available to providers of debt finance and, as such, small firms are able to

prove the quality of their projects. At the same time providers of debt finance have access to information at lower costs. This reduces loan administration and operation costs and allows SMEs to gain from the use of debt financing.

However, according to Mwangi (2011), the documentation required in most instances is, to a large extent, akin to that required for large corporations and therefore is considered excessive for retail SMEs. In his study about 'External financing in Eastern and Southern Africa', Mwangi advances that most of the countries in the region do not have a separate simplified business company registration process for SMEs, which is not any different from the process for larger corporations. This implies that the documentation requirements will prove to be excessively burdensome for SMEs. Overall, 50 per cent of the banks stated that the ability for SMEs to document their credit history and financial performance over their lifetime were a significant obstacle to SME lending. It is, however, envisaged that the researcher's findings along with Mwangi's findings and the financial growth life cycle model (Berger and Udell, 1998) support the inference that small businesses have a financial growth cycle in which financial needs and options change as the business grows, gains further experience, and becomes less opaque with regard to information access. This is modelled in a stylized fashion in which firms lie on a size/ age/ information continuum. In effect, as firms advance along the continuum, they gain access to increased sources of external debt and equity capital.

5.4 Conclusions

5.4.1 Interest rates and access to debt finance by SMEs

The study established that several retail SME owners perceive prime lending rates in Uganda as high with informants suggesting that the very high interest rates/costs of debt finance were justifiable because of the recent economic downturn. However, retail business owners argued that it is because of the economic downturn that they could not afford to borrow at high rates. Additionally, retail SME owners also believed that the amount of time in which a loan has to be repaid affects one's access to credit and availability of capital in the business. Moreover, from the results, Islamic Banking was a preferred form of banking to commercial banking because it does not involve interest rates. It is therefore apparent from this study that accessing credit is considered to be an important factor in swelling the profitability and augmenting the growth of Small and Medium Enterprises, yet the ease with which this is achieved is significantly affected by the high interest/ prime lending rates. Therefore, it is apparent that when lending terms reduce, the financial performance of SMEs should tremendously improve and facilitate expansion and diversification.

5.4.2 Collateral requirements for credit acquisition and access to debt finance by SMEs

This study presupposes that although credit augments income levels and profitability of small businesses, it is only businesses that can easily meet the required collateral that profit from the credit. Collateral requirements have been cited as a major cause of financing problems by several retail SME owners interviewed. A significant positive relationship between collateral needs for debt finance and SME profitability was observed by this study. These findings suggest that a lack of collateral significantly dents any hope of getting a loan from lenders. This is a major challenge for small business owners since they largely operate with inadequate asset levels, comprising largely current assets rather than fixed assets that

would be acceptable to lenders as security for their funds. The unavailability of debt finance as an alternative recapitalization tool slows down business profitability and growth.

5.4.3 Age/ trading experience of the business and access to debt finance by SMEs

According to this study, increase in age, trading history and credit experience along with improved information availability ease the business' access to credit. This in effect improves the business' risk-bearing abilities, risk-copying strategies and consumption smoothing over time. The realization that age of the firm has a positive significant relationship with access to debt finance indicates that firm age is a major determinant of making alternative credit capital available to small businesses. This is supported by the realization that age/trading experience of the SMEs influences debt finance access (recapitalization for improving profitability) highly because a unit increase in age/trading experience improves debt finance available for SMEs by 0.274 units which is averagely 0.1 units higher than the collateral and interest rates' effect. The positive relationship also stems from the recognition that small firms seek debt financing in order to sustain or finance their growth and profitability drives. On the basis of these findings, it is imperative for small businesses to document their financial performance as they grow since this information is a basis for accessing credit from financial institutions.

5.5 Recommendations

SMEs, retail or wholesale, are vital to all economies and are a key source of economic growth in advanced industrialized countries as well as in emerging and low-resource economies. They should therefore be able to operate reliably in order to achieve profitability and sustainability in the long run. This study provides the following recommendations to the challenges faced by SMEs in accessing finances from financial institutions:

5.5.1 Interest rates and access to debt finance by SMEs

A necessary condition for the sustainable growth of the SME lending market in Uganda is the presence of a stable macroeconomic environment. The Bank rate which is dependent on the state of the economy is a major determinant of the prime lending rates adopted by financiers at a particular point in time. Bank of Uganda should as a priority strive to counter recession effects regularly. For instance, the government of Uganda needs not create unnecessary militarized standoffs with the public, especially in the capital city as they destabilize the economy of the country. Likewise, there is a need for commercial banks to promote transparency by regularly publishing bank charges and interest rates in the print media, as is done elsewhere in order to improve credit information sharing in Uganda. The banks should not be more interested in maintaining their dominance of certain market niches rather than sharing information. This is likely to increase competition and thus ultimately reduce interest rates. Lastly, it is ideal for low-income earning SME owners to avoid trade credit since it can lead to high cash outflow of financial resources to the suppliers. However, strong macroeconomic performance and a stable fiscal and monetary framework that is consistent have to be sustained throughout the year.

5.5.2 Collateral requirements for debt acquisition and access to debt finance by SMEs

A better understanding of the SME segment and the implementation of measures aimed at addressing some of their intrinsic weaknesses should be a further policy priority. Efficiency of the courts and issues surrounding the definition of collateral, have been listed as important constraints to the development of the SME lending market. Therefore, the Government of Uganda should put in place a comprehensive national land policy to guide land usage and also to streamline land ownership. The current constitutional provisions have not adequately solved the historical conflict between mailo landlords and tenants, which has made tenants unable to use their land as collateral in banks because they have no land titles, the titles are with the

mailo landlords who are the owners of the land. Targeted interventions on the relevant legislation might contribute to speeding up enforcement procedures and improve the efficiency of the judiciary. For SMEs, what constitutes acceptable collateral is an important issue. Reforming the legal framework for secured lending and reviewing the regulatory treatment of collateral would facilitate SMEs to pledge a wider share of their assets as a guarantee for their borrowings rather than just fixed assets.

5.5.3 Age/ trading experience of the business and access to debt finance by SMEs

The realization that financial needs and options for small businesses change as they grow, gain further experience, and become less opaque in access to information, the study recommends that SMEs should endeavour to prepare and keep proper books of accounts to avoid deficit accounting. Commercial banks and microfinance institutions need to organize regular and comprehensive financial literacy programmes that target the operations of SMEs. Financial literacy programmes about the benefits of asset financing, hire purchase, the importance of financial cards, regular book-keeping and financial statement analysis, among other credit products appropriate for the SME market, would be beneficial in that regard. These programmes should in principle enhance their ability to access debt finance and apply it suitably. Equally, the Government of Uganda should support and strengthen the existing Credit Reference Bureaus which will enable lenders to make informed decisions about borrowers, thereby reducing lending risks, and thus improving access to finance. Finally, the government should explore the possibility of introducing a simplified company registration process, which takes into consideration the peculiarities of especially newly-formed SMEs compared to larger established companies.

5.6 Limitations of the study

The researcher had a challenge of interviewing the respondents uninterrupted because of the informal nature of their businesses. Additionally, the localization of the study in one Kampala sub county stains the general picture painted by these findings; therefore the results of this research might not be representative of the entire SME sector of Uganda. Lastly, the researcher felt that some interview questions were somewhat complex and beyond the scope of a few respondents and this gave rise to several neutral responses.

5.7 Contributions of the study

The study in effect adds to literature on debt financing for SMEs in general and specifically for SMEs operating on retail basis in Uganda. The study re-affirmed that collateral requirements and high interest rates are constraints to accessing credit as perceived by owners of SMEs. Likewise, a number of weaknesses such as the lack of documented books of accounts and formalized credit history observed in their operations were viewed as prohibitive to SME operations which in turn affect their efficiency. This study also uncovered the fact that it is age/trading experience of the SMEs that influences access to debt finance more rather than collateral requirements and the level of market lending rates.

5.8 Recommendations for Further Research

The study recommends that further research on the financial lifecycle of small enterprises in Uganda; a longitudinal study on managerial competences and investment performance of small and medium-size enterprises; the use of information technology as a profitability increasing tool; budgetary control and performance in businesses, localized in Uganda, should be carried out.

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APPENDICES

Appendix 1: Questionnaire

My name is Nyanzi Joseph Ssentamu, an Executive Masters of Business Administration student at Uganda Technology and Management University. I am doing a study on factors influencing access to debt finance by SMEs in Kampala. Please answer objectively the questions below about your experiences on the research problem. The information provided will be treated with the highest degree of confidence, and at no point should you respond to a question you do not feel comfortable answering. When the questionnaire is completed, it should be submitted to the researcher. Thank you very much.

Researcher's Signature.....Date.....

Section A: General information of the company

1. Name of organization/Enterprise:
2. Nature of Organization. (Please tick as appropriate)
 - a. Private Limited Company
 - b. Public Limited Company
 - c. Partnership
 - d. Sole Proprietor
 - e. Family Owned Business
 - f. Others (please specify).....
3. Type of business. (Please tick as appropriate)
 - a. Food and cash crops
 - b. General Hardware and Construction materials

- c. Catering services/ restaurants
 - d. Clothing & Shoes
 - e. General merchandise for retail (processed foods and drinks, cosmetics, airtime and mobile money etc.)
 - f. Others(please specify)
4. Do you have a trading license? Yes/ No
5. For how long has your company been in operations (please tick as appropriate)
- a. Less than one (1) year
 - b. Between 1 and 5 years
 - c. Between 6 and 10 years
 - d. Between 11 and 15 years
 - e. Over 15 years
6. How many people are employed by your company
7. Do you have professionals in managerial positions in your company? Yes / No
8. What is the qualification of your management team (please tick as appropriate)
- a. Primary
 - b. Secondary
 - c. Tertiary
 - d. Other (Specify).....
9. Does your organization have an existing business plan? Yes / No
10. Source of Start-up Capital (please tick as appropriate)
- a. Personal Savings
 - b. Family/ Relatives

- c. Credit from financial institutions
- d. Friends
- e. Others

11. What is the average monthly turnover of your business? (please tick as appropriate)

- a. Less than UGX 1,000,000
- b. Between UGX 1,000,000 and UGX 5,000,000
- c. Between UGX 5,000,000 and UGX 10,000,000
- d. Others (specify) UGX.....

SECTION B:

The following questions relate to the financing issues of your company: the difficulty in accessing credit and how it affects the financial performance/ profitability of your business

Please state if you agree or disagree to the following statements by ticking the appropriate box below.

[Scale: Strongly agree (5), Agree (4), Not sure (3), Disagree (2), strongly disagree (1)]

| INTEREST RATES AND THE BANK RATE EFFECT | | | | | |
|--|----------|----------|----------|----------|----------|
| Proclamations | 5 | 4 | 3 | 2 | 1 |
| Do you agree that costs of debt finance/interest rates in Uganda are so high? | | | | | |
| Is it possible that the repayment period impacts access to credit? | | | | | |
| Fluctuation in cost of debt finance/interest rates affects access to credit | | | | | |
| Amount of interest paid on loan sways credit access | | | | | |
| Do you believe that banks set their cost of debt finance/interest rates on the basis of the Central Bank Rate? | | | | | |
| Do you believe that cost of debt finance/interest rates should be uniform across all financial institutions? | | | | | |
| Will credit users eventually resort to Islamic Banking to avoid paying cost of debt finance/interest rates levied in financial institutions? | | | | | |
| Based on your answer above, do you think that Islamic Banking is much better than commercial banking? | | | | | |
| COLLATERAL REQUIREMENTS | | | | | |
| Proclamations | 5 | 4 | 3 | 2 | 1 |
| Would you say the nature of collateral requirements demanded by banks is highly stringent | | | | | |
| Have you ever been refused or denied credit from a bank because of insufficient collateral | | | | | |
| Should collateral be fronted as one of the main requirements for access to credit | | | | | |
| Do you believe that the maximum credit you can access from the bank depends on the size of your collateral | | | | | |
| I have ever decided against getting credit from the bank because of strict collateral requirements | | | | | |

| AGE/ TRADING EXPERIENCE OF THE BUSINESS | | | | | |
|--|----------|----------|----------|----------|----------|
| Proclamations | 5 | 4 | 3 | 2 | 1 |
| Have you ever been refused or denied credit from a bank based on how old your business is? | | | | | |
| Banks and financial services specific outlook of profitability and credit history of the SMEs firm is a challenge to them in acquiring credit for the business | | | | | |
| Credit history determines credit worthiness | | | | | |
| Inexperience on financial management and book keeping limits access to credit | | | | | |

| GROWTH AND PROFITABILITY | | | | | |
|---|----------|----------|----------|----------|----------|
| Proclamations | 5 | 4 | 3 | 2 | 1 |
| From experience and on the basis of how you have answered above, does access to credit in Uganda by SMEs improve asset levels and productivity? | | | | | |
| Do you believe that loans from banks would greatly increase sales revenue and profits of SMEs? | | | | | |
| Does credit boost a business' market expansion, number of branches it operates? | | | | | |
| Does credit access boost ability of the business to diversify and develop new products? | | | | | |

Section C: Interview Guide (To be attempted by a Loans Officer)

This section is intended to collect methodical data about the research problem. I kindly request you to provide elaborate responses to the queries below;

What would you cite as the most challenging stage of the loan application process and why do you say so?

Explain

What measures have financial institutions put in place to invite more SME owners to borrow from banks?

Has the government created an enabling environment for SMEs to access credit more easily? What additional measures can the government take to enable SMEs easily access credit?

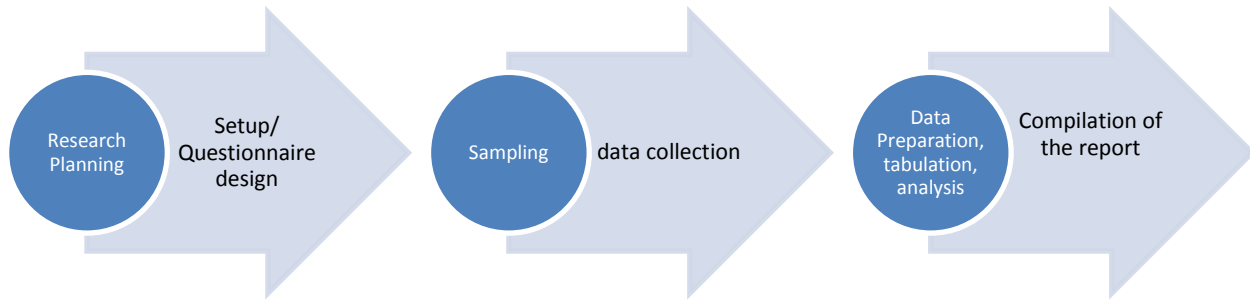
Yes { } No { }

Explain

Appendix 2: Work Plan

| Project Task | Activity | Duration | Dependency |
|--|----------|----------|------------|
| Research Planning / Setup | A | 5days | |
| Questionnaire Design | B | 4 days | A |
| Sampling | C | 1 day | A,B |
| Data Collection | D | 130 days | A,B,C |
| Data Preparation, tabulation, analysis | E | 20 days | A,B,C,D |
| Compilation of the report | F | 10 days | A,B,C,D,E |

Appendix 3: Schedule Sequence



Appendix 4: Certificate of Proof

MUKOTANI RUGYENDO

P.O. BOX 31178

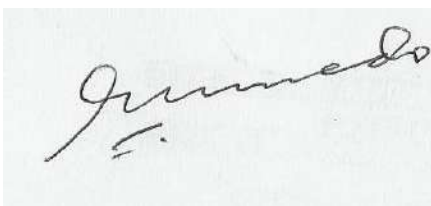
KAMPALA

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24 August 2016

CERTIFICATE OF PROOF THAT DISSERTATION HAS BEEN EDITED

This is to certify that the Master's Degree dissertation entitled, **Factors Influencing Debt Financing Access By Small and Medium-size Enterprises (SMEs) in Rubaga, Kampala** by **Joseph Nyanzi Ssentamu**, has been reviewed and corrected in order to ensure clarity of expression and consistency regarding key style aspects like general grammar, sentence construction, logical flow, sentence structure, repetitions, punctuation, handling figures in text, effective identification (labelling) of tables and figures, citation and referencing.

A handwritten signature in black ink on a light-colored background. The signature is cursive and appears to read 'M. Rugyendo'.

Mukotani Rugyendo

Professional Editor